

Budget Workshops

June 25th, 27th, 30th and July 1st

FY15 Budget Schedule

- ✓ Board Retreat (Budget Principles) - December 5th
- ✓ Budget Workshop - February 21st
- ✓ Budget Workshop (Capital Update) - March 25th
- ✓ Budget Workshop & Mid-Year Update - April 29th
- ✓ Budget Workshop - May 16th
- ✓ Preliminary Property Values from Property Appraiser - June 1st
- **Budget Workshops - June 25th, 27th & 30th; July 1st**
- Final Property Values Received from Property Appraiser - July 1st
- Set “Not to Exceed” Millage Rates - July 9th
- Final Budget Workshop - August 20th
- Budget Adoption (Public Hearings) - September 8th (South County) & September 22th (North County)

Our County



Agenda for June 25th

1. County Administrator Opening
 - a) Review Budget Process
 - b) Budget Parameters & Strategies (*service levels, cost mitigation*)
 2. FY15 Preliminary Budget Overview
 - a) Total Budget & FTEs
 - b) General Fund Update
 3. Department Budget Presentations
 - a) Administration (10:30)
 - b) Commission Services (10:45)
 - c) Communications (11:00)
 - d) Economic Development (11:15)
 - e) County Attorney (11:30)
- } General Fund

Note: All times are approximate; presentations are flexible

Agenda for June 25th *(continued)*

4. Elected & Appointed Officials' Budget Presentations

- a) Supervisor of Elections (1:30)
- b) Medical Examiner (2:00)
- c) Guardian Ad Litem (2:30)
- d) Public Defender (2:45)
- e) Property Appraiser (3:00)
- f) Sheriff (3:15)

Note: All times are approximate; presentations are flexible

Agenda for June 27th

1. County Administrator Opening
 2. Elected & Appointed Officials' Budget Presentations
 - a) State Attorney (11:15)
 - b) Court Administration (11:45)
 - c) Clerk of Courts (12:15)
 3. Department Budget Presentations
 - a) Office of Financial Management (1:30)
 - b) Libraries & Historical Resources (1:45)
 - c) Parks & Recreation and Natural Resources (2:30)
 - d) UF/IFAS Extension (3:15)
 - e) Sarasota County Area Transit (SCAT) (3:45)
- } General Fund

Note: All times are approximate; presentations are flexible

Agenda for June 30th

1. County Administrator Opening
 2. Department Budget Presentations
 - a) Health & Human Services (9:15)
 - b) Emergency Services (9:45)
 - c) Planning & Development Services (10:15)
 - d) Enterprise Information Technology (11:00)
 - e) Human Resources (11:30)
 - f) Public Works (1:30)
 - i) Public Utilities (2:15)
- Special Revenue Funds
- Internal Service Funds
- Enterprise Funds

Note: All times are approximate; presentations are flexible

Agenda for July 1st

1. County Administrator Opening
2. Capital Improvement Program Discussion
3. Other Discussions or Follow-up Items as Needed
4. Lido Beach Restoration Project

FY15 Preliminary Budget Materials

1. Budget Summary (Laminated Handout)

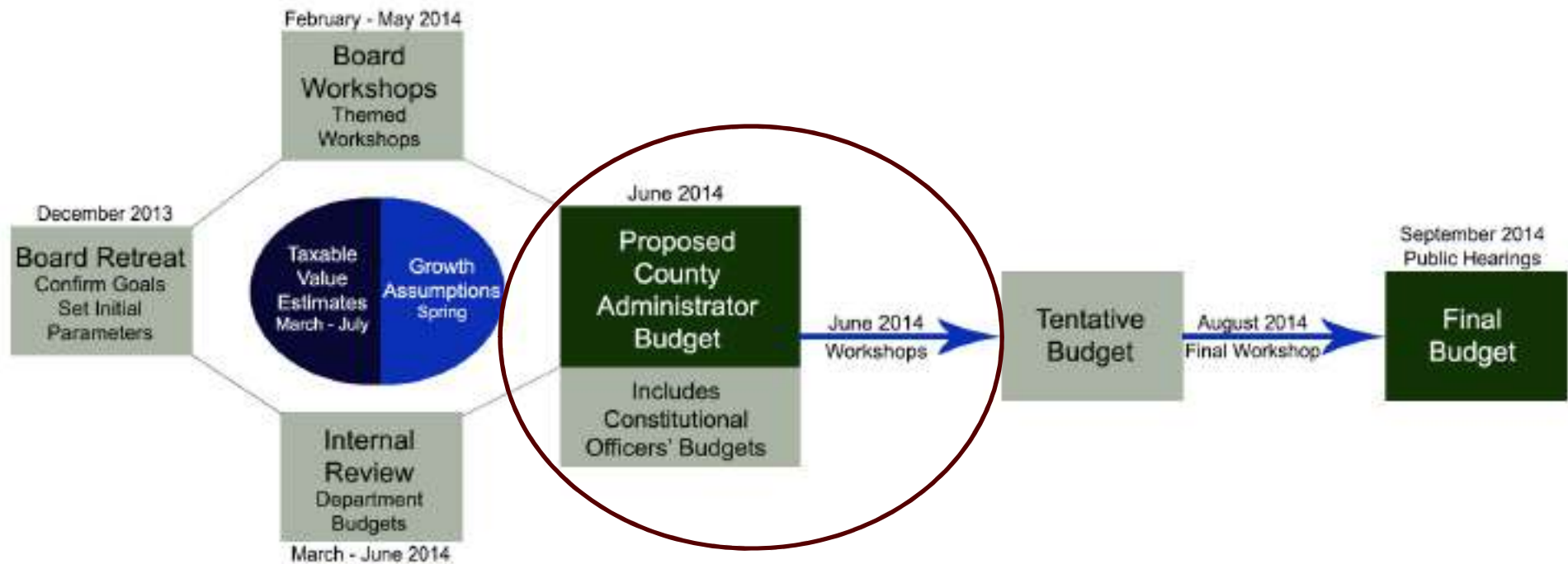
2. June Workshop Presentation

3. Executive Summary:

8 page overview which includes comparisons of budget, FTEs, and major revenues, tax base history and General Fund summary and Capital Projects summary

4. Operating & Capital Chapters

Preparing the FY15 Budget



New/Changed Processes:

- Additional workshop dates
- Themed workshops
- All major funds reviewed with Board
- Pre-June discussion on revenues, fund reserve policies, debt and capital
- 2-year operating review by departments (5-year plan with focus on 1st two years)
- Internal review team
- County Administrator budget reviewed in June workshops (supported by department presentations)

Preparing the FY15 Budget (monthly workshops)

- Workshops included information about various departments/programs
 - Fleet replacement, utilities/solid waste & stormwater operations, contracts administration, EIT refresh program, etc.
- Provided educational information
 - Types of funds, revenues and forecasting, debt overview, etc.
- Several legislative updates and facilities discussions
- Workshop focused on Capital Improvement Program
- Workshop focused on mid-year review of revenues/expenses

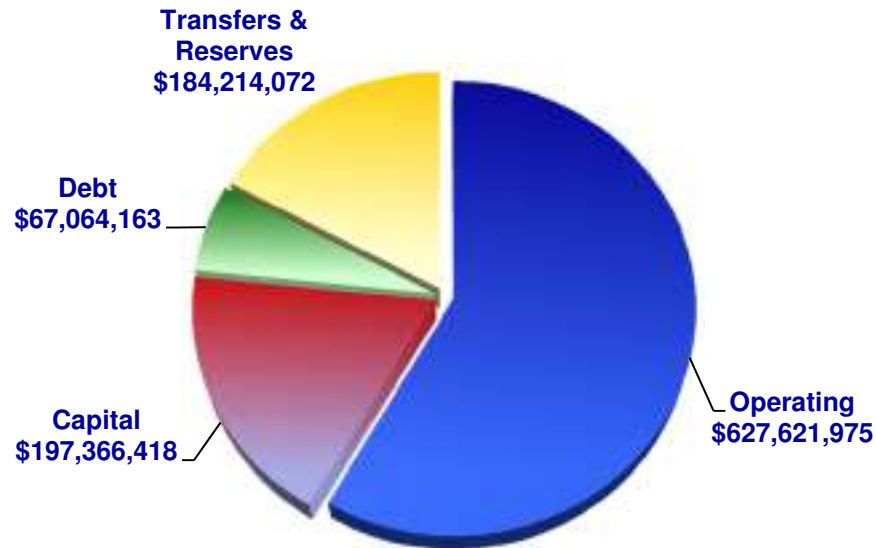
Preliminary Budget

- Preliminary Budget is the Administrator's proposed budget after completion of:
 - Board Retreat plus 4 workshops with BCC
 - 17 internal budget reviews with departments
 - Incorporating external impacts (taxable values, FRS rates, etc.)
- Preliminary budget is a plan
 - Projected 3-15 months prior to actual expenses
 - Provides for anticipated needs
 - Considers linkage to Board's goals and initiatives
 - Evaluated at department and fund level

FY15 Preliminary Budget Overview

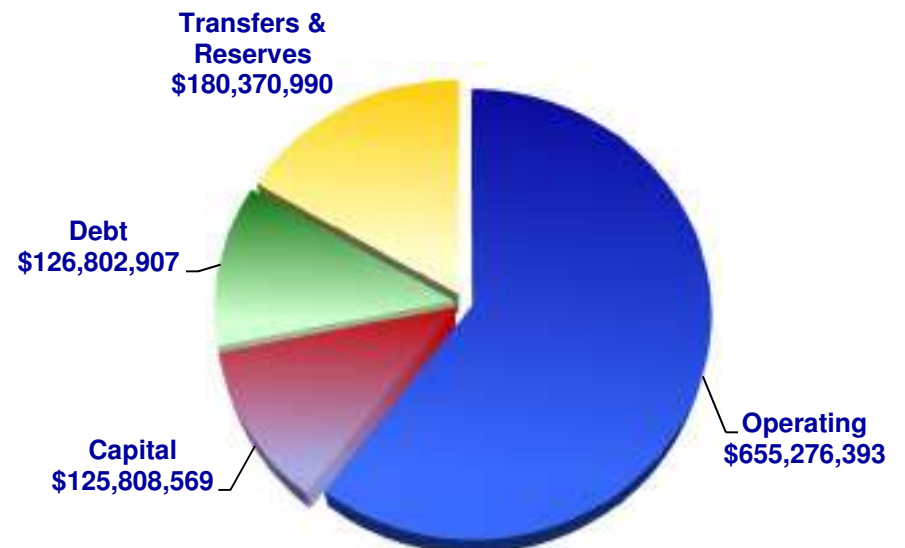
Total Budget Comparison

FY14 Adopted Budget
\$1,076,266,628



3,413 FTEs

FY15 Preliminary Budget
\$1,088,258,859



3,453 FTEs

1.1% increase in total budget

1.2% increase in FTEs

Most recent CPI increase (May '13 to May '14) = 2.1%

Financial Overview

- Strong Bond Ratings
- Healthy Reserve Policy
- 3rd Lowest Millage Rate in State of Florida
- Overall Capacity to Fund Needs
- Enterprise and Special Revenue Funds Positioned with Sustainable Rate Structures

Total Budget Comparison

FY15 Preliminary Budget Includes:

- No increase to countywide millage
- Maintains current service levels
- No unfunded departmental operating expenses
- Addresses increased demands within existing resources
- Results of rate/fund balance analyses, internal department reviews and budget workshops.
- Merit increases for BCC non-bargaining staff
- Transfer from General Fund to Health & Human Services for \$1.6M to keep HHS flat with FY14

Total Budget Comparison *(continued)*

FY15 Preliminary Budget Includes:

- Plan to meet reserve policies
- Projected 4.4% increases in major revenues
- Proposed increase in expenditures:
 - Operating budget increase = 3.7%
 - General Fund increase = 2.8%

Future Challenges / Opportunities

- Continued pressure on General Fund
- Need to consider future requests against current priorities
- Maintain existing infrastructure
- Legislative actions & unfunded mandates
- Recruitment & retention of quality staff
- Pressures on Constitutional Officers' budgets
- City of Sarasota CRA expires in 2016

Employees

(Full-Time Equivalents / FTEs)

	FY14	FY15	Change from FY14	
BCC FTEs	2,165	2,214	49	2%
Elected FTEs	<u>1,248</u>	<u>1,239</u>	<u>(9)</u>	<u>-1%</u>
TOTAL	3,413	3,453	40	1%

	FY07	FY15	Change from FY07	
BCC FTEs	2,468	2,214	(254)	-10%
Elected FTEs	<u>1,301</u>	<u>1,239</u>	<u>(62)</u>	<u>-5%</u>
TOTAL	3,769	3,453	(316)	-8%

Commissioners, county attorney & county administration included in BCC numbers

Countywide Major Revenue Overview

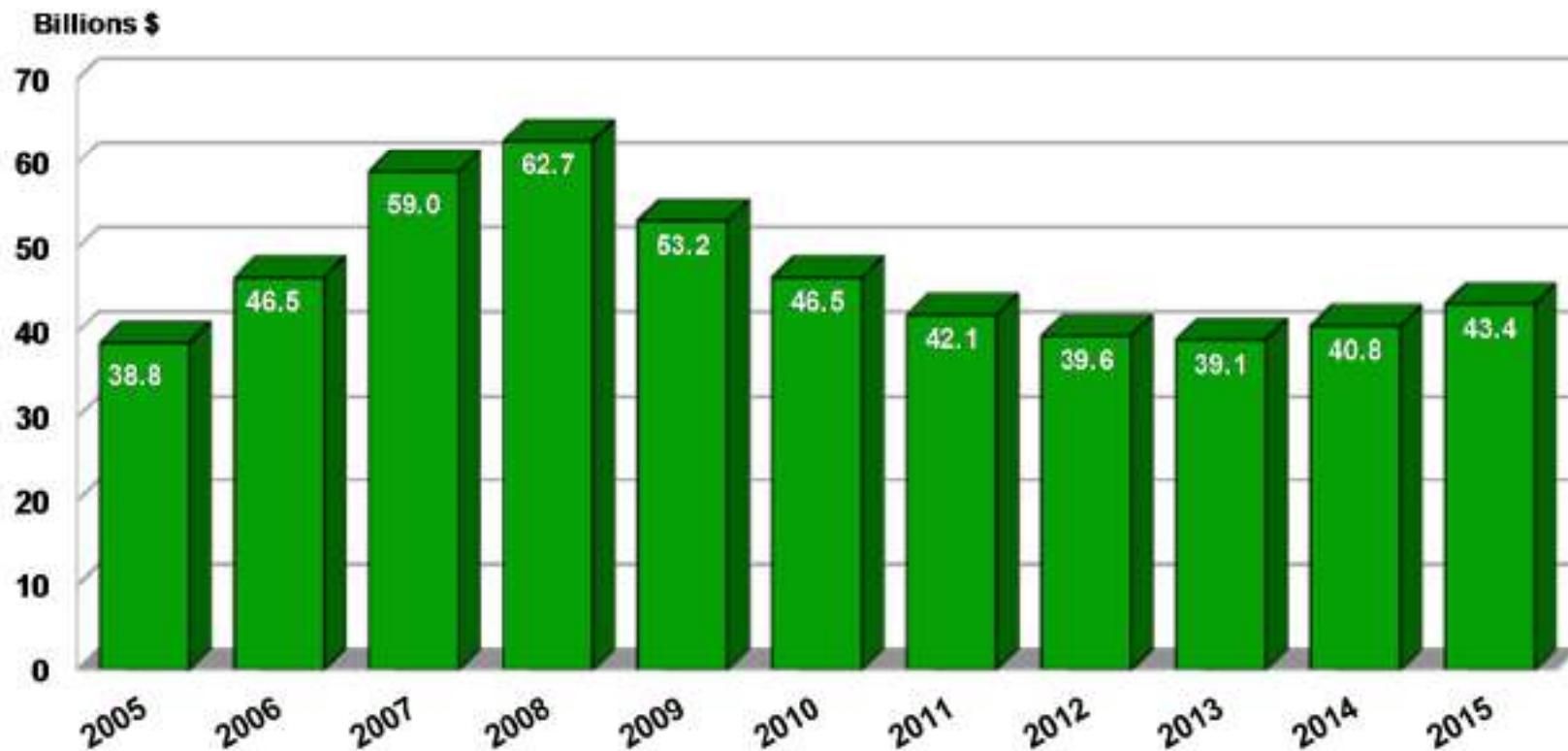
FY15 Preliminary Budget Revenues

	FY14	FY15	
<u>Major Revenues:</u>	<u>Adopted Budget</u>	<u>Preliminary Budget</u>	
Property Taxes (countywide)	\$131,418,729	\$139,747,618	6.3%
Utility Revenues*	\$93,806,790	\$94,469,400	0.7%
Infrastructure Sales Surtax	\$29,593,176	\$30,480,972	3.0%
Half-Cent Sales Tax	\$25,828,458	\$27,570,506	6.7%
Gas Taxes	\$15,672,913	\$16,040,458	2.3%
FP&L Franchise Fee	\$16,012,346	\$15,833,227	-1.1%
Tourist Development Tax	\$14,216,768	\$15,437,000	8.6%
Impact Fees	\$11,844,361	\$13,209,463	11.5%
Communications Services Tax	\$9,730,255	\$10,561,406	8.5%
State Revenue Sharing	\$7,591,397	\$8,024,081	5.7%
	<u>\$355,715,193</u>	<u>\$371,374,131</u>	<u>4.4%</u>

* Water and Wastewater monthly billings and miscellaneous charges; excludes assessments and capacity fees

Taxable Values

COUNTY-WIDE TAXABLE PROPERTY VALUE



Taxable value is currently less than FY08 levels by 30.8%

Countywide Millage Rate



If FY07 millage held constant, total additional revenue equals **\$119.4M**

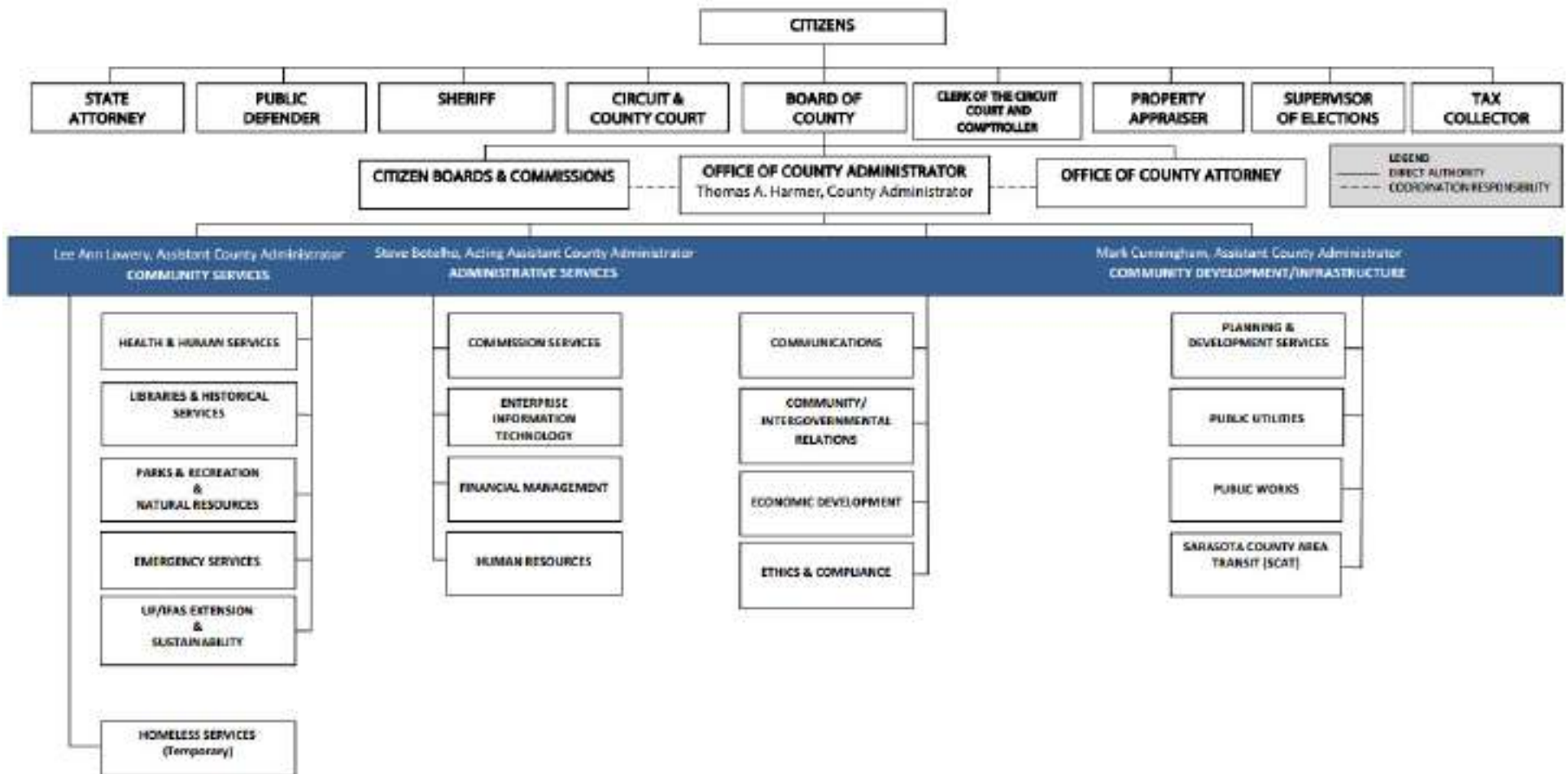
Countywide millage = Operating, Debt + Mosquito Control millages

Note: The millage reduction from FY07 to FY08 was a legislative mandate, prior reductions were at the discretion of the Board.

FY15 Organizational Changes

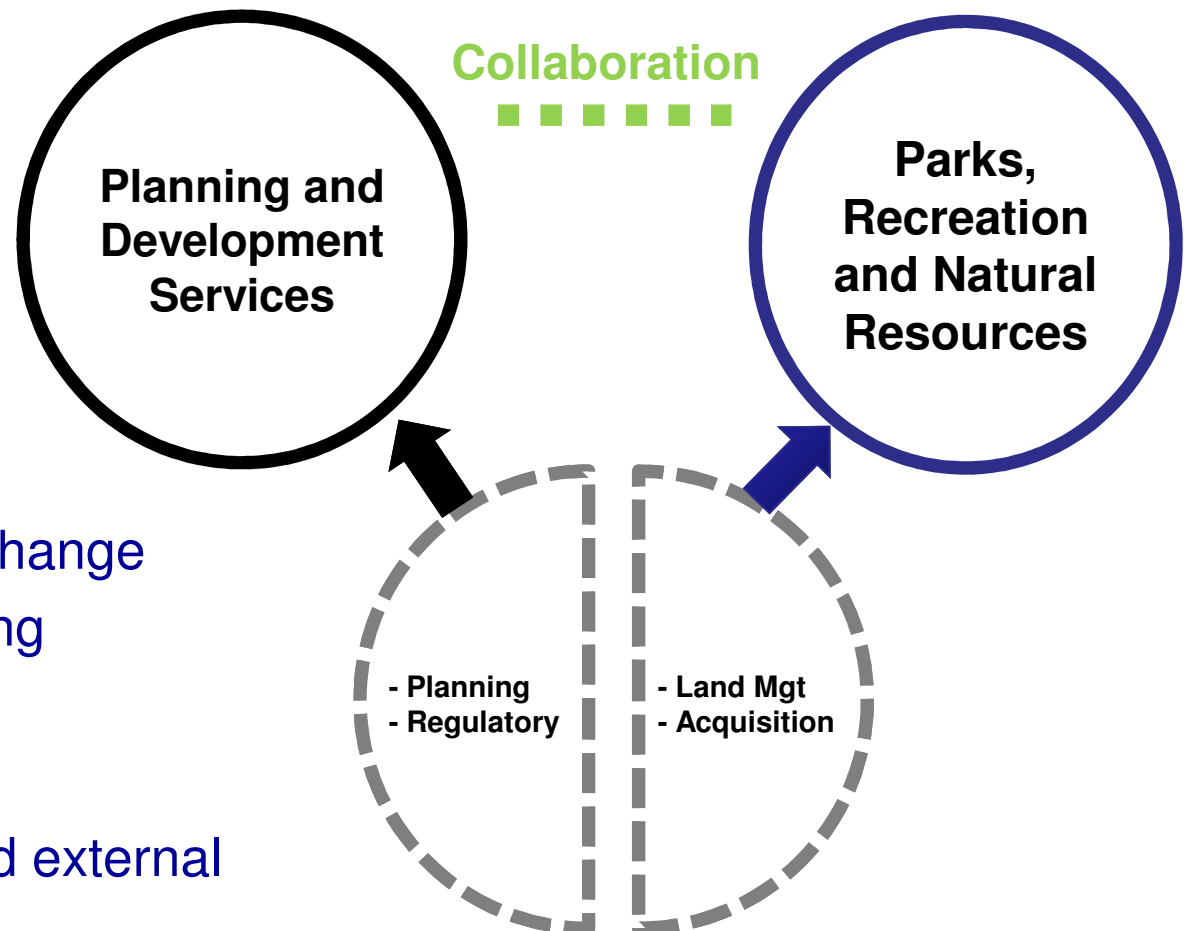
FY15 Organization Chart

Sarasota County Government
 Organization Chart
 Effective October 1, 2014



Natural Resources Re-Alignment

- No longer a stand-alone department
- Goals:
 - Efficiency
 - Effectiveness
 - Cost savings
 - Shared resources
 - Synergy
 - No level of service change
 - Consistent messaging
 - One team
 - Holistic planning
 - Stronger internal and external relations



Natural Resources Department

Savings from re-organization = \$283K

Countywide Expense Impacts & Offsets

FY15 Preliminary Budget

Expenditure Increases:

- Increased health insurance rates
 - \$2.5M total increase; \$1.4M General Fund increase
- Increased employer FRS rates
 - \$385K total increase; \$194K General Fund increase
(does not include Sheriff, Clerk, Tax Collector or Property Appraiser)
- Increased DJJ and Medicaid costs
 - \$448,673 General Fund increase

Total increases shown above = \$3.3M (\$2M General Fund increase)

FY15 Preliminary Budget

Expenditure offsets:

- ✓ Updated personnel costs allocations to appropriate funds (approx. savings = \$1M from the General Fund)
- ✓ Organizational changes (approx. savings = \$400K)
- ✓ Debt restructuring
 - Utility / Solid Waste forward refundings approved 4/29 (NPV = \$4.6M) & Utility System cash defeasance (NPV = \$2.4M)
 - Advance refunding of CST and fuel tax bonds on 7/9 agenda (estimated NPV = \$1.5M)
 - Presently analyzing potential advance refunding of Surtax bonds for potential NPV savings plus frees up portion of debt reserve
- ✓ SCAT parking on School Board property (approx. savings = \$100K)
- ✓ Shifted agenda printing responsibilities from Commission Services staff to Print Shop to save \$10K
- ✓ Sarasota Memorial Hospital contributing \$235K annually to host devices in Sarasota County Data Center

FY15 Preliminary Budget

Cost Avoidance:

- ✓ Mitigated the need to reduce library hours based on staff resources by reducing funding for electronic subscriptions, books and media, staff training and outreach activities
- ✓ Early re-payment of bonds for Catfish Creek Stormwater Assessment District
- ✓ Identified efficiencies to offset loss of revenue from the 911/Communications fee
- ✓ Reduced overtime expenses and identified efficiencies within the Fire/EMS budget to fill gaps due to growth and operational needs

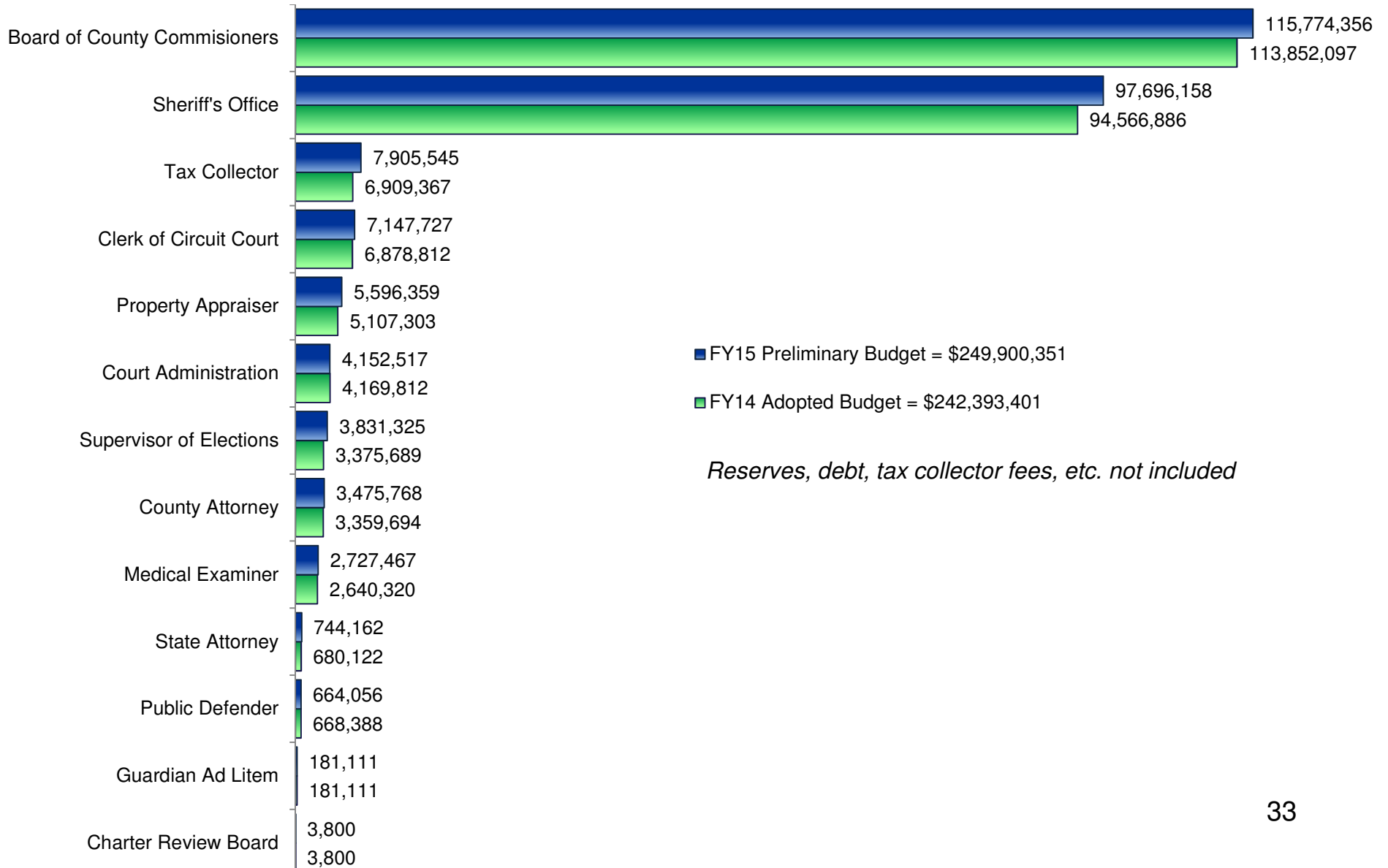
General Fund Update

General Fund Strategy

- Maintain service levels through efficiencies
- Utilize existing resources to balance budget
- Maintain fully funded Disaster Relief Reserve
- Mitigate projected gap in FY16 (without a millage increase)

General Fund

FY15 Preliminary Budget by Elected/Appt Official



Taxable Value Estimates

	<i>State Estimates as of August '13</i>	<i>State Estimates as of December '13</i>	<i>State Estimates as of March '14</i>	Preliminary Value <u>June '14</u>
FY15	4.1%	5.4%	6.6%	6.3%
FY16	4.8%	5.6%	5.5%	
FY17	5.1%	5.9%	6.2%	
FY18	5.2%	5.8%	6.2%	
FY19	5.6%	5.7%	5.9%	

**Estimates for Sarasota County from the State's Office of Economic & Demographic Research*

Final values received no later than July 1st

General Fund Update (as of 10/1/13)

General Fund - Projected Revenues & Expenses						
	<i>Amend. BUDGET</i>	<i>Final BUDGET</i>	<i>PROJECTED</i>	<i>PROJECTED</i>	<i>PROJECTED</i>	<i>PROJECTED</i>
	<u>FY13</u>	<u>FY14</u>	<u>FY15</u>	<u>FY16</u>	<u>FY17</u>	<u>FY18</u>
Revenue	\$237,646,602	\$214,845,589	\$220,208,090	\$227,543,603	\$235,559,048	\$244,070,117
Budgeted Fund Balance	<u>\$35,957,086</u>	<u>\$45,947,715</u>	<u>\$47,838,100</u>	<u>\$21,656,690</u>	<u>\$18,317,951</u>	<u>\$19,017,348</u>
Revenue	\$273,603,688	\$260,793,304	\$268,046,189	\$249,200,293	\$253,876,999	\$263,087,465
Expenses	\$273,603,688	\$260,793,304	\$268,046,189	\$274,524,981	\$277,554,318	\$283,423,568
Shortfall	\$0	\$0	\$0	(\$25,324,689)	(\$23,677,319)	(\$20,336,103)

- Assumes State estimates of taxable property value growth (4.1%, 4.8%, 5.1% & 5.2% for FY15 – FY18)
- **\$8.1M remains unallocated (freed-up from lowering disaster reserve)**
- Assumes 3% growth in sales taxes, FPL and CST and 3% growth in most expenditures. **Does not include Sarasota CRA extension** (payments end in FY16).
- Shortfall line is the amount that cannot be funded using the estimated revenues & expenditures. The shortfall is only created after the Economic Uncertainty Fund is depleted, but the 75-Day Emergency/Disaster Reserve always remains fully funded (at \$41M in FY14).

General Fund Projection Changes

\$25.3M shortfall estimated in FY16 *(as of 10/1/13)*

- ✓ Budget amendment to reduce use of fund balance by \$465K

\$24.9M shortfall estimated in FY16 *(as of 11/20/13)*

- ✓ Updated projections with FY13 year-end actuals

\$22.5M shortfall estimated in FY16 *(as of 12/5/13)*

- ✓ Updated projections with new state taxable value estimate

\$18.6M shortfall estimated in FY16 *(as of 1/7/14)*

- ✓ Budget amendment to increase use of fund balance by \$338K

\$18.9M shortfall estimated in FY16 *(as of 1/15/14)*

General Fund Projection Changes

\$18.9M shortfall estimated in FY16 *(as of 1/15/14)*

- ✓ Updated projections with new taxable value estimates

\$16.3M shortfall estimated in FY16 *(as of 3/10/14)*

- ✓ Updated projections with budget amendment (transfer of \$7.6M to General Fund as result of fund balance analyses)

\$8.7M shortfall estimated in FY16 *(as of 4/29/14)*

- ✓ Updated projections with FY15 preliminary budget which includes:
 - Allocation of personnel costs to appropriate funds (ex. ESLPP & Land Development)
 - Parking of SCAT buses on School Board property
 - Re-organization of departments

General Fund Projection Changes

\$5.7M shortfall estimated in FY16 *(with preliminary budget)*

Planned General Fund Reductions:

- ✓ Reduce compensated absences to 20% (frees up \$5.9M)
- ✓ CST debt restructuring (savings of \$100K per year)
 - *July 9th agenda item*
- ✓ Mosquito Control loan repayment of \$500K
 - *September Omnibus*

\$0 shortfall estimated in FY16

General Fund Projections

General Fund - Projected Revenues & Expenses

	<i>BUDGET</i>	<i>PROJECTED</i>	<i>PROJECTED</i>	<i>PROJECTED</i>	<i>PROJECTED</i>	<i>PROJECTED</i>
	<u>FY14</u>	<u>FY15</u>	<u>FY16</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>
Revenue	\$214,845,589	\$224,757,791	\$233,111,394	\$242,749,912	\$252,924,722	\$263,245,768
Budgeted Fund Balance	\$46,285,890	\$43,190,782	\$42,318,013	\$19,369,280	\$19,218,128	\$19,986,496
Revenue	\$261,131,479	\$267,948,573	\$275,429,407	\$262,119,192	\$272,142,851	\$283,232,264
Expenses	\$261,131,479	\$267,948,573	\$275,429,407	\$278,842,587	\$284,696,454	\$292,071,545
Shortfall	\$0	\$0	\$0	(\$16,723,396)	(\$12,553,604)	(\$8,839,281)

- Assumes reducing compensated absences to 20%, transferring \$500K from Mosquito to General Fund, and restructuring CST debt
- \$8.1M remains unallocated (freed-up from lowering disaster reserve)**
- Assumes State estimates of taxable property value growth (5.5%, 6.2%, 6.2%, 5.9% FY16 – FY19)
- Assumes 3% growth in sales taxes, FPL and CST and 3% growth in most expenditures. **Does not include Sarasota CRA extension** (payments end in FY16).
- Shortfall line is the amount that cannot be funded using the estimated revenues & expenditures. The shortfall is only created after the Economic Uncertainty Fund is depleted, but the 75-Day Emergency/Disaster Reserve always remains fully funded (at \$41M in FY14).

Department Budget Presentations

Format of Presentations

- Snapshot of budget in dollars and in FTEs
- Major funding sources
- Staff credentials
- Material budget variances and changes highlighted
- Status of major initiatives

Encourage Economic Growth

1. Establish Regional Branding Committee
2. Identify two Businesses to Receive SEED Incentive Grants
3. Complete Construction of BMX Facility
4. Establish Partnership for Business Incubator Program
5. Secure Funding for Phase One of GrowFL/SRQ
6. Develop and Expansion Strategy for Additional Facilities to Support and Capitalize on 2017 Rowing Championships
7. Expand Knights Trail Range for Clay and Skeet Activities
8. Reinstitute Planning Discussions with the Fair Board
9. Develop a Strategy to Attract Ancillary Manufacturing for Sports Tourism Niches (Rowing, Paddle Boarding, BMX, etc.)

Promote Quality of Life

1. Complete Construction of Gulf Gate Library
2. Reduce use of More Toxic Pesticides
3. Secure Partnerships, Funding and Sites for Homeless Initiative
4. Develop Self-sustaining Model for Community Gardens Program
5. Complete Siesta Key Beach Renourishment Project
6. Construction of 4 New Fire Stations: Twin Lakes, UTC, VAMO and BRR
7. Complete Siesta Beach Improvement Project
8. Expand Campaign for Grade Level Reading
9. Complete Construction of Emergency Operations Center
10. Upgrade Emergency Radio System
11. Advance Partnering with SCTI for North Port Library

Ensure Fiscal Sustainability

1. Institute Mid-Year Budget Review Process
2. Establish Administrative Budget Review Committee Process
3. Conduct Rate Review Study for EIT, Fleet, and Permitting
4. Conduct Review and Analysis of all Fund Reserves
5. BID Sync Implementation
6. Complete Inventory of Surplus Property
7. Update Reserve Policy
8. Market and Dispose Approved Surplus Property
9. OneSolution Implementation (FY15)
10. Implement Rate Changes Resulting from Review of EIT, Fleet, and Permitting

Provide Excellent Service

1. Enhance Mystery Shopper Program
2. Reallocate Resources in the Contact Center to Handle Increased Traffic to FRONT DOOR
3. Develop and Implement a Standard Customer Satisfaction Survey Model
4. Improve Knowledge Management System (KMS) in Contact Center
5. Conduct Pilot Program to Improve Satisfaction at Permitting Window Located at BOB Facility
6. Develop Customer Service Guidelines for all "Over the Counter" Interactions

Maintain and Enhance Existing Infrastructure

1. Develop Funding Strategy for Roadway Median Planting Improvements
2. Establish a Database to Report Facility Condition Assessment
3. Complete Bee Ridge Road Widening
4. Complete Hanover Phase VII Construction
5. Complete Yearly Resurfacing and Bridge R&R Program Priorities
6. Increase the Number of Bus Shelters Installed
7. Complete Year 1 Lift Station, Sewer, and Manhole Rehabilitation Priorities from 5-Year Plan
8. Complete Condition Assessments of 30% of Utility Valves
9. Complete Condition Assessments of Year 2 Stormwater System Rehabilitation Projects
10. Implement Automated Meter Replacement Program
11. Complete 1 Neighborhood Capital Improvement Program
12. Improve Laurel Road Gateway

Sarasota County Strategic Goals and Initiatives

Plan for Positive Development and Redevelopment

1. Completion of the Evaluation and Appraisal Report (EAR) and Initiate Comprehensive Plan Update
2. Completion of the Fruitville Rezoning Project
3. Completion of 2050 Phase II and Phase II Updates
4. Completion of Neighborhood Plans for Kensington Park and Fruitville ZID
5. Completion of Post Disaster Redevelopment Plan
6. Critical Area Planning for 776

Be Environmental Stewards

1. Educate 500 Households on Energy Saving Strategies
2. Complete Acquisition of Little Salt Springs
3. Prepare the Sarasota County RESTORE Act Local Plan
4. Complete Design and Bid Process for Dona Bay Restoration Phase 1 Focusing on Water Quality
5. Construct Dona Bay Restoration Phase 1 Focusing on Water Quality
6. Construct Landfill Gas to Energy Facility

Cultivate an Innovative Organization

1. Conduct a Compensation Study for Job Market Competitiveness and Pay Compression
2. Develop "New Idea" Suggestion Program
3. Create a Model to Assess ROI of Health and Wellness Incentives
4. Complete Succession Plan for the Organization and Develop Employee Career Planning Resources
5. Develop and Implement Organizational Dashboard for Reporting on Goals and Strategic Performance Measures
6. Conduct Employee Survey (Include Recent Retirees)

General Fund Budget Summary

The General Fund receives unrestricted general revenues and is used to support the majority of the county government services and the budgets of the constitutional officers.

	<u>FY2014 Adopted</u>	<u>FY2015 Preliminary</u>	<u>Variance</u>	<u>% Change</u>
BCC FTEs	637	632	(5)	-0.8%
Elected Officials' FTEs	<u>1,241</u>	<u>1,233</u>	(8)	-0.7%
FTEs	1,878	1,865	(13)	-0.7%
BCC	\$ 137,582,830	\$ 139,439,811	\$ 1,856,981	1.3%
Elected Officials	<u>\$ 123,121,903</u>	<u>\$ 128,525,539</u>	<u>\$ 5,403,636</u>	<u>4.4%</u>
Budget	\$ 260,704,733	\$ 267,965,350	\$ 7,260,617	2.8%



Administration



County Administration

	FY14 Adopted		FY15 Preliminary		Variance	Variance (%)
FTEs		9		8	-1	-11.1%
Personnel Budget	\$	1,523,872	\$	1,496,609	\$ (27,263)	-1.8%
Operating Budget	\$	138,757	\$	144,073	\$ 5,316	3.8%
Total Budget	\$	1,662,629	\$	1,640,682	\$ (21,947)	-1.3%

County Administration Divisions

N/A

Major Funding Sources

100% General Fund

Staff Credentials

4 MPAs and various Certifications and Accreditations

County Administration

Budget Variances

Net of personnel and internal cost increases/decreases, the budget decreased due to the elimination of one position.

FY15 Operational Changes /Actions

- Reorganized overall organizational structure to be more efficient and address span of control
- Reassigned Economic Development as a direct report to the County Administrator
- Reassigned Commission Services to the Assistant County Administrator overseeing Administrative Services
- Evaluating Ethics and Compliance function

Administration Major Initiatives

Ensure Fiscal Sustainability

1. Institute Mid-Year Budget Review Process
2. Establish Administrative Budget Review Committee Process
3. Conduct Rate Review Study for EIT, Fleet, and Permitting
4. Conduct Review and Analysis of all Fund Reserves
5. BID Sync Implementation
6. Complete Inventory of Surplus Property
7. Update Reserve Policy
8. Market and Dispose Approved Surplus Property
9. OneSolution Implementation (FY15)
10. Implement Rate Changes Resulting from Review of EIT, Fleet, and Permitting



Commission Services



Commission Services

	FY14 Adopted		FY15 Preliminary		Variance	Variance (%)
FTEs		5		5	0	0.0%
Personnel Budget	\$	299,991	\$	309,144	\$ 9,153	3.1%
Operating Budget	\$	29,024	\$	28,941	\$ (83)	-0.3%
Total Budget	\$	329,015	\$	338,085	\$ 9,070	2.8%

Commission Services Divisions

N/A

Major Funding Sources

100% General Fund

Staff Credentials

1 AA, 2 BA and 2 Notaries

Commission Services

Budget Variances

Net of personnel and internal cost increases/decreases, no budget variance.

FY15 Operational Changes / Actions

- Participate in successful upgrade to agenda management software
- Continue to identify potential improvements/enhancements to the agenda management process
- Participate in successful orientation of two new commissioners
- Continue to provide support for our advisory council program
- Continue to provide exceptional customer service to commissioners, staff and citizens



Communications



Communications Department

	FY14 Adopted		FY15 Preliminary		Variance	Variance (%)
FTEs		40		40	0	1.0%
Personnel Budget	\$	2,384,016	\$	2,349,313	\$ (34,703)	-1.5%
Operating Budget	\$	2,015,791	\$	1,896,267	\$ (119,524)	-5.9%
Total Budget	\$	4,399,807	\$	4,245,580	\$ (154,227)	-3.5%

Communications Divisions

Creative Services

Mail and Print

Contact Center

Major Funding Sources

94% General Fund, 6% Special Revenue

Staff Credentials

Masters in Communications; Certifications for: Crisis Management, Social Media Management, PHR, Lean, USPS Mail Management, Digital Marketing & Technology

Communications Department

Budget Variances

Net of personnel and internal cost increases/decreases, the budget decreased due to Xerox contract reductions and personnel adjustments

FY15 Operational Changes / Actions

- Construct a lobby presence “front door” by Contact Center
- Initiate closed captioning for County Commission meetings
- Build a centralized public records system and tracking system
- Transition contact center to new EOC

Communications Major Initiatives

Provide Excellent Service

1. Enhance Mystery Shopper Program
2. Reallocate Resources in the Contact Center to Handle Increased Traffic to FRONT DOOR
3. Develop and Implement a Standard Customer Satisfaction Survey Model
4. Improve Knowledge Management System (KMS) in Contact Center
5. Conduct Pilot Program to Improve Satisfaction at Permitting Window Located at BOB Facility
6. Develop Customer Service Guidelines for all "Over the Counter" Interactions



Economic Development



Economic Development

	FY14 Adopted		FY15 Preliminary		Variance	Variance (%)
FTEs		4		4	0	0.0%
Personnel Budget	\$	330,965	\$	325,159	\$ (5,806)	-1.8%
Operating Budget	\$	104,174	\$	111,843	\$ 7,669	7.4%
Total Budget	\$	435,139	\$	437,002	\$ 1,863	0.4%

Economic Development Divisions

N/A

Major Funding Sources

100% General Fund

Staff Credentials

50% of staff have MBA's

Note: Economic Development excludes ED Incentives budget \$3,148,013 and EDC/Film Office budget \$984,730

Economic Development

Budget Variances

Net of personnel and internal cost increases/decreases, the budget decreased due to a 3% reduction

FY15 Operational Changes / Actions

- Foster new and existing local and regional partnerships to develop a unique brand identity
- Utilize existing grant dollars to help implement a marketing plan to promote green economy
- Spearhead a plan for encouraging Business Incubation
- Facilitate the establishment of a sports-related manufacturing cluster
- Transitioning to a direct report of County Administrator
- Reviewing mission and focus of office

Note: Economic Development excludes ED Incentives budget \$3,148,013 and EDC/Film Office budget \$984,730

Economic Development Major Initiatives

Encourage Economic Growth

1. Establish Regional Branding Committee
2. Identify two Businesses to Receive SEED Incentive Grants
3. Complete Construction of BMX Facility
4. Establish Partnership for Business Incubator Program
5. Secure Funding for Phase One of GrowFL/SRQ
6. Develop and Expansion Strategy for Additional Facilities to Support and Capitalize on 2017 Rowing Championships
7. Expand Knights Trail Range for Clay and Skeet Activities
8. Reinstitute Planning Discussions with the Fair Board
9. Develop a Strategy to Attract Ancillary Manufacturing for Sports Tourism Niches (Rowing, Paddle Boarding, BMX, etc.)



County Attorney



County Attorney

	FY14 Adopted		FY15 Preliminary		Variance	Variance (%)
FTEs	21		21		0	0.0%
Personnel Budget	\$	2,610,508	\$	2,728,854	\$ 118,346	4.5%
Operating Budget	\$	749,186	\$	746,914	\$ (2,272)	-0.3%
Total Budget	\$	3,359,694	\$	3,475,768	\$ 116,074	3.5%

County Attorney Divisions

The Office has 3 functional divisions: Litigation, Land Use, and Transactional.

Major Funding Sources

General Fund 100%

Staff Credentials

The Office is staffed by a group of experienced attorneys and professionals, many of whom have achieved specialized professional certifications or designations.

County Attorney

Budget Variances

- Net of personnel and internal cost increases/decreases, no budget variance

FY15 Operational Changes /Actions

- No operational changes are anticipated for FY15; although beginning in FY14, the Office will add capacity in the Transactional area in order to handle increased workload.

Elected & Appointed Officials' Budget Presentations

Department Budget Presentations



Office of Financial Management

	FY14 Adopted		FY15 Preliminary		Variance	Variance (%)
FTEs	64		65		1	1.6%
Personnel Budget	\$	4,560,706	\$	4,834,584	\$ 273,878	6.0%
Operating Budget	\$	914,592	\$	935,109	\$ 20,517	2.2%
Total Budget	\$	5,475,298	\$	5,769,693	\$ 294,395	5.4%

Office of Financial Management Divisions

Operating & Capital Budget Management	Debt Management & Analytics
Accounts Receivable & Fixed Assets	Procurement
Contract & Grants Management	Operational Strategic Planning

Major Funding Sources

100% General Fund

Staff Credentials

8 Masters, 1 CPA and various other credentials (7 Certified Professional Public Buyers, 1 Certified Public Procurement Officer & 1 Florida Certified Contract Manager)

Budget Variances

Net of personnel and internal cost increases/decreases, the budget reflects a variance due to a shift in personnel from Communications to the Office of Financial Management

FY15 Operational Changes / Activities

- Continue to restructure debt service when cost savings are available
- Develop budgeting and strategic planning tools
- Work with departments to improve operating cost estimates related to CIP projects
- NPI Accreditation (Procurement)
- Create an enterprise-wide platform for strategic performance reporting
- Continue to educate staff regarding procurement, grants, fixed assets, & contracts policies/procedures
- Study methodologies employed by the County to create a standardized approach to surveys
- Work with 3rd-party billing agency to implement changes to improve accounts receivable collections

OFM Major Initiatives

Ensure Fiscal Sustainability

1. Institute Mid-Year Budget Review Process
2. Establish Administrative Budget Review Committee Process
3. Conduct Rate Review Study for EIT, Fleet, and Permitting
4. Conduct Review and Analysis of all Fund Reserves
5. BID Sync Implementation
6. Complete Inventory of Surplus Property
7. Update Reserve Policy
8. Market and Dispose Approved Surplus Property
9. OneSolution Implementation (FY15)
10. Implement Rate Changes Resulting from Review of EIT, Fleet, and Permitting

Provide Excellent Service

1. Enhance Mystery Shopper Program
2. Reallocate Resources in the Contact Center to Handle Increased Traffic to FRONT DOOR
3. Develop and Implement a Standard Customer Satisfaction Survey Model
4. Improve Knowledge Management System (KMS) in Contact Center
5. Conduct Pilot Program to Improve Satisfaction at Permitting Window Located at BOB Facility
6. Develop Customer Service Guidelines for all "Over the Counter" Interactions

Cultivate an Innovative Organization

1. Conduct a Compensation Study for Job Market Competitiveness and Pay Compression
2. Develop "New Idea" Suggestion Program
3. Create a Model to Assess ROI of Health and Wellness Incentives
4. Complete Succession Plan for the Organization and Develop Employee Career Planning Resources
5. Develop and Implement Organizational Dashboard for Reporting on Goals and Strategic Performance Measures
6. Conduct Employee Survey (Include Recent Retirees)



Libraries & Historical Resources



Libraries and Historical Resources

	FY14 Adopted		FY15 Preliminary		Variance	Variance (%)
FTEs		131		140	9	6.9%
Personnel Budget	\$	6,595,377	\$	7,066,529	\$ 471,152	7.1%
Operating Budget	\$	4,667,100	\$	4,486,254	\$ (180,846)	-3.9%
Total Budget	\$	11,262,477	\$	11,552,783	\$ 290,306	2.6%

Libraries and Historical Resources Divisions

Libraries

Historical Resources

Major Funding Sources

94% General Fund, 6% Special Revenue Funds

Staff Credentials

61 Library & Information Science Master's degrees; 17 other Master's degrees; 3 Ph.D. degrees

Libraries and Historical Resources

Budget Variances

Net of personnel and internal cost increases/decreases, the overall budget increased due to library gifts

FY15 Operational Changes / Actions

- Open new Gulf Gate Public Library
- Advance partnership with Sarasota County Technical Institute (North Port public library/school media center)
- Increase staffing level in libraries for safety and service through operational efficiencies
- Maximize operational efficiency
- Adapt services to reach new users

Libraries Major Initiatives

Promote Quality of Life

1. Complete Construction of Gulf Gate Library
2. Reduce use of More Toxic Pesticides
3. Secure Partnerships, Funding and Sites for Homeless Initiative
4. Develop Self-sustaining Model for Community Gardens Program
5. Complete Siesta Key Beach Renourishment Project
6. Construction of 4 New Fire Stations: Twin Lakes, UTC, VAMO and BRR
7. Complete Siesta Beach Improvement Project
8. Expand Campaign for Grade Level Reading
9. Complete Construction of Emergency Operations Center
10. Upgrade Emergency Radio System
11. Advance Partnering with SCTI for North Port Library



Parks, Recreation & Natural Resources



Parks, Recreation & Natural Resources

	FY14 Adopted		FY15 Preliminary		Variance	Variance (%)
FTEs	189		193		4	2.1%
Personnel Budget	\$	10,882,519	\$	11,669,965	\$ 787,446	7.2%
Operating Budget	\$	13,440,323	\$	13,188,625	\$ (251,698)	-1.9%
Total Budget	\$	24,322,842	\$	24,858,590	\$ 535,748	2.2%

Parks, Recreation and Natural Resources Divisions

Business and Partnership Services

Recreation

Park Planning and Capital Program

Natural Area Parks and Preserves

Sports Development/Athletics

Beach and Water Access

Neighborhood Parks, Trails and Maintenance Services

Major Funding Sources

70% General Fund, 30% Special Revenue Funds

Staff Credentials

Many specialized certifications

Parks, Recreation & Natural Resources

Budget Variances

Net of personnel and internal cost increases/decreases the budget increase is due to operating impacts of new parks coming online in FY15 and the addition of new staff

FY15 Operational Changes / Actions

- Incorporate portions of Natural Resources to create a single department for enhanced efficiencies
- Plan for future parks, athletic facilities, preserves and enhanced amenities through the Parks Master Planning Process
- Manage 42 Parks, Recreation and Natural Resources Capital Improvement Projects
- Increase access to parks and preserves; enhance trail connectivity, rowing opportunities
- Added a Park Ranger to support revenue generating water access plan and 2 FTEs to support in daily operations and policy planning initiatives.

Parks Major Initiatives

Encourage Economic Growth

1. Establish Regional Branding Committee
2. Identify two Businesses to Receive SEED Incentive Grants
3. Complete Construction of BMX Facility
4. Establish Partnership for Business Incubator Program
5. Secure Funding for Phase One of GrowFL/SRQ
6. Develop and Expansion Strategy for Additional Facilities to Support and Capitalize on 2017 Rowing Championships
7. Expand Knights Trail Range for Clay and Skeet Activities
8. Reinstitute Planning Discussions with the Fair Board
9. Develop a Strategy to Attract Ancillary Manufacturing for Sports Tourism Niches (Rowing, Paddle Boarding, BMX, etc.)

Promote Quality of Life

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7. Complete Siesta Beach Improvement Project
8. Expand Campaign for Grade Level Reading
9. Complete Construction of Emergency Operations Center
10. Upgrade Emergency Radio System
11. Advance Partnering with SCTI for North Port Library

Be Environmental Stewards

1. Educate 500 Households on Energy Saving Strategies
2. Complete Acquisition of Little Salt Springs
3. Prepare the Sarasota County RESTORE Act Local Plan
4. Complete Design and Bid Process for Dona Bay Restoration Phase 1 Focusing on Water Quality
5. Construct Dona Bay Restoration Phase 1 Focusing on Water Quality
6. Construct Landfill Gas to Energy Facility



UF / IFAS Extension



UF/IFAS Extension

	FY14 Adopted		FY15 Preliminary		Variance	Variance (%)
FTEs		11		12	1	9.1%
Personnel Budget	\$	658,066	\$	725,998	\$ 67,932	10.3%
Operating Budget	\$	1,319,788	\$	1,172,324	\$ (147,464)	-11.2%
Total Budget	\$	1,977,854	\$	1,898,322	\$ (79,532)	-4.0%

UF/IFAS Extension Divisions

Soil and Water Conservation District

Youth and Community Resources

Food Systems

Water and Environmental Resources

Major Funding Sources

66% General Fund, 34% Special Revenue Funds

Staff Credentials

25% hold post-graduate degrees

Certifications: PWS, PMP

UF/IFAS Extension

Budget Variances

Net of personnel and internal cost increases/decreases the budget decreased due to remaining balances left in grant awards that are less than prior year budgeted amounts

FY15 Operational Changes / Actions

- Continue to achieve efficiencies through technology and operations
- Increase reach and effectiveness through innovative program development, volunteer coordination and partnerships
- Integration of Sustainability Office to improve coordination, efficiency and impact

UF/IFAS Extension Major Initiatives

Promote Quality of Life

1. Complete Construction of Gulf Gate Library
2. Reduce use of More Toxic Pesticides
3. Secure Partnerships, Funding and Sites for Homeless Initiative
4. Develop Self-sustaining Model for Community Gardens Program
5. Complete Siesta Key Beach Renourishment Project
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6. Construct Landfill Gas to Energy Facility



Sarasota County Area Transit (SCAT)



Sarasota County Area Transit

	FY14 Adopted		FY15 Preliminary		Variance	Variance (%)
FTEs	260		258		-2	-0.8%
Personnel Budget	\$	14,161,403	\$	15,231,760	\$ 1,070,357	7.6%
Operating Budget	\$	13,384,203	\$	12,984,497	\$ (399,706)	-3.0%
Total Budget	\$	27,545,606	\$	28,216,257	\$ 670,651	2.4%

SCAT Divisions

N/A

Major Funding Sources

73% General Fund, 27% Enterprise Funds

Staff Credentials

2 – AICP; 1 – CPPB; 1 – Certified Transit Trainer; 194 – CDLs; 5 – ASE master technicians; 7 – ASE technicians

Sarasota County Area Transit

Budget Variances

Net of personnel and internal cost increases/decreases, the budget increased due to employee adjustments and overtime expenses

FY15 Operational Changes / Actions

- Strategically manage allocation of financial resources
- Build a high performing and accountable leadership team
- Partner with the School Board to save time and money
- Extend Express bus trips to the Airport (Interlining)
- Implement Seasonal Routes
- Partner with Social Service agencies to manage Liberty Pass sales
- Implement marketing campaign, outreach, and pursue public private partnerships
- Evaluate contracting out of Paratransit Services

SCAT Major Initiatives

Maintain and Enhance Existing Infrastructure

1. Develop Funding Strategy for Roadway Median Planting Improvements
2. Establish a Database to Report Facility Condition Assessment
3. Complete Bee Ridge Road Widening
4. Complete Honore Phase VII Construction
5. Complete Yearly Resurfacing and Bridge R&R Program Priorities
6. Increase the Number of Bus Shelters Installed
7. Complete Year 1 Lift Station, Sewer, and Manhole Rehabilitation Priorities from 5-Year Plan
8. Complete Condition Assessments of 30% of Utility Valves
9. Complete Condition Assessments of Year 2 Stormwater System Rehabilitation Projects
10. Implement Automated Meter Replacement Program
11. Complete 1 Neighborhood Capital Improvement Program
12. Improve Laurel Road Gateway

Special Revenue Funds

Budget Summary

There are 70 Special Revenue Funds. These funds are used to account for special taxes or other dedicated revenues that are required to be used for a specified purpose.



Health & Human Services





Health & Human Services Divisions

Health Department

Major Funding Sources

Staff Credentials

86

Health & Human Services

Budget Variances

Net of personnel and internal cost increases/decreases, the budget increased due to Department of Juvenile Justice increases, Medicaid increases, and Homelessness funding shifting to HHS

FY15 Operational Changes / Actions

- Pursue Homeless Initiative – policy coordination, shelters and targeted services
- Strengthen the focus on outcomes to align Board priorities with funding for contracted Human Services
- Leverage technology to reducing the toxicity of pest control products used
- Adapt to changes in Healthcare funding including Medicaid Managed Care

Health and Human Services Major Initiatives

Promote Quality of Life

1. Complete Construction of Gulf Gate Library
2. Reduce use of More Toxic Pesticides
3. Secure Partnerships, Funding and Sites for Homeless Initiative
4. Develop Self-sustaining Model for Community Gardens Program
5. Complete Siesta Key Beach Renourishment Project
6. Construction of 4 New Fire Stations: Twin Lakes, UTC, VAMO and BRR
7. Complete Siesta Beach Improvement Project
8. Expand Campaign for Grade Level Reading
9. Complete Construction of Emergency Operations Center
10. Upgrade Emergency Radio System
11. Advance Partnering with SCTI for North Port Library

Foreclosure Resource Assistance Network (FRAN)

Legal Services for Housing for Low Income Residents

Legal Aid of Manasota provides legal advice and representation in response to the foreclosure crisis. Services include negotiation of loan modifications, loss mitigation, and litigation representation related to housing matters for the low income residents of Sarasota County. (These services were provided by both Legal Aid of Manasota and Gulf Coast Legal Services in years 2010-2013.)

Years	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014 (8 months)
Funding	\$60,000	\$97,500	\$100,000	\$100,000	\$100,000
Cases Opened	470	638	538	448 (203 LAMS)	85 (currently have 196 active cases)
Cases Closed	245	610	591	592 (271 LAMS)	105
Favorable Outcome	241	600	576	581 (260 LAMS)	92

- The number of foreclosures are beginning to trend lower, although there are still twice as many foreclosures in Florida than any other state, 1 in 436 homes in May 2014.
- In May 2014, 1 in every 970 homes in Sarasota County were in foreclosure, which is down by 70% compared to last year at this time.

Foreclosure Resource Assistance Network (FRAN)

- Legal Aid of Manasota has requested \$100,000 for FY15 to continue to address the community's need. They have currently increased outreach efforts to each foreclosure case that enters court system.
- **Board Direction needed on funding the \$100,000 request**



Emergency Services



Emergency Services

	FY14 Adopted		FY15 Preliminary		Variance	Variance (%)
FTEs	572		587		15	2.6%
Personnel Budget	\$	60,538,828	\$	60,958,790	\$ 419,962	0.7%
Operating Budget	\$	27,390,386	\$	27,780,882	\$ 390,496	1.4%
Total Budget	\$	87,929,214	\$	88,739,672	\$ 810,458	0.9%

Emergency Services Divisions

Fire	Public Safety Communication
Emergency Medical Services	Emergency Management
Lifeguards	

Major Funding Sources

95 % Special Revenue Funds, 5% General Fund

Staff Credentials

97 - A.S. or A.A. Degrees	3 - Masters or Greater
83 - B.S. or B.A. Degrees	

Emergency Services

Budget Variances

Net of personnel and internal cost increases and decreases, the overall budget decreased

FY15 Operational Changes / Actions

- Transition to new EOC; Begin Emergency Management Accreditation Program (EMAP)
- Fire Dept. leadership reorganization including additional FTEs for Fire Station 16 & Administration
- Train pool Lifeguards to meet physical skills requirements of beach Lifeguards for enhancement of services
- Implement ability to receive texts at the 911 center
- Advance the 800 MHz Infrastructure Project in partnership with Manatee County

Emergency Services Major Initiatives

Promote Quality of Life

1. Complete Construction of Gulf Gate Library
2. Reduce use of More Toxic Pesticides
3. Secure Partnerships, Funding and Sites for Homeless Initiative
4. Develop Self-sustaining Model for Community Gardens Program
5. Complete Siesta Key Beach Renourishment Project
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9. Complete Construction of Emergency Operations Center
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11. Advance Partnering with SCTI for North Port Library

Emergency Services Major Initiatives

Station #17 UTC



Station #16 Twin Lakes



Station #12 BRR

Emergency Services Major Initiatives



Emergency Operations Center Rendering



Planning & Development Services



Planning and Development Services

	FY14 Adopted		FY15 Preliminary		Variance	Variance (%)
FTEs	145		152		7	4.8%
Personnel Budget	\$	10,695,873	\$	11,366,244	\$ 670,371	6.3%
Operating Budget	\$	19,461,675	\$	21,079,993	\$ 1,618,318	8.3%
Total Budget	\$	30,157,548	\$	32,446,237	\$ 2,288,689	7.6%

Planning and Development Services Divisions

Planning

Development Services

Environmental Protection

Permitting/Customer Services

Major Funding Sources

84% Special Revenue Funds, 16% General Fund

Staff Credentials

19 Master; 57 Bachelor; 14 Associate; 2 MBA; 3 P.E.; 4 Gen Contractor; 1 Landscape Architect; 4 PMP; 10 AICP

Planning and Development Services

Budget Variances

Net of personnel and internal cost increases/decreases, the budget increased due to:

- addition of new FTEs;
- Community Development Block grant carryover from prior year; and
- reduced Environmental Protection (WCIND) grant funding because remaining balances left in grant awards are less than in prior year

FY15 Operational Changes / Actions

- Re-organize department to improve efficiency of services to internal and external stakeholders
- FY15 FTE request: 7 building code inspectors, 2 building plans reviewers, and 2 permitting coordinators (Fund 102), and 1 field inspector (Fund 174)
- Provide additional customer service abilities at all 3 PDS locations
- Complete Evaluation and Appraisal Report and the initiation of the Comprehensive Plan Update

PDS Major Initiatives

Plan for Positive Development and Redevelopment

1. Completion of the Evaluation and Appraisal Report (EAR) and Initiate Comprehensive Plan Update
2. Completion of the Fruitville Re-zoning Project
3. Completion of 2050 Phase II and Phase III Updates
4. Completion of Neighborhood Plans for Kensington Park and Fruitville 210
5. Completion of Post Disaster Redevelopment Plan
6. Critical Area Planning for 776

Provide Excellent Service

1. Enhance Mystery Shopper Program
2. Reallocate Resources in the Contact Center to Handle Increased Traffic to FRONT DOOR
3. Develop and Implement a Standard Customer Satisfaction Survey Model
4. Improve Knowledge Management System (KMS) in Contact Center
5. Conduct Pilot Program to Improve Satisfaction at Permitting Window Located at BOB Facility
6. Develop Customer Service Guidelines for all "Over the Counter" Interactions

Be Environmental Stewards

1. Educate 500 Households on Energy Saving Strategies
2. Complete Acquisition of Little Salt Springs
3. Prepare the Sarasota County RESTORE Act Local Plan
4. Complete Design and Bid Process for Dona Bay Restoration Phase 1 Focusing on Water Quality
5. Construct Dona Bay Restoration Phase 1 Focusing on Water Quality
6. Construct Landfill Gas to Energy Facility

Promote Quality of Life

1. Complete Construction of Gulf Gate Library
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8. Expand Campaign for Grade Level Reading
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10. Upgrade Emergency Radio System
11. Advance Partnering with SCTI for North Port Library

Maintain and Enhance Existing Infrastructure

1. Develop Funding Strategy for Roadway Median Planting Improvements
2. Establish a Database to Report Facility Condition Assessment
3. Complete Bee Ridge Road Widening
4. Complete Honore Phase VII Construction
5. Complete Yearly Resurfacing and Bridge R&R Program Priorities
6. Increase the Number of Bus Shelters Installed
7. Complete Year 1 Lift Station, Sewer, and Manhole Rehabilitation Priorities from 5-Year Plan
8. Complete Condition Assessments of 30% of Utility Valves
9. Complete Condition Assessments of Year 2 Stormwater System Rehabilitation Projects
10. Implement Automated Meter Replacement Program
11. Complete 1 Neighborhood Capital Improvement Program
12. Improve Laurel Road Gateway

Internal Service Funds

Budget Summary

There are 9 Internal Service Funds. These funds are established to finance and account for the provision of goods or services by one agency for other agencies within the County Government.



Enterprise Information Technology



Enterprise Information Technology

	FY14 Adopted		FY15 Preliminary		Variance	Variance (%)
FTEs	72		73		1	1.4%
Personnel Budget	\$	6,272,878	\$	6,764,008	\$ 491,130	7.8%
Operating Budget	\$	12,056,956	\$	12,378,225	\$ 321,269	2.7%
Total Budget	\$	18,329,834	\$	19,142,233	\$ 812,399	4.4%

Enterprise Information Technology Divisions

Application and Data Management
GIS

Technology Operations
Infrastructure Network Services

Major Funding Sources

100% Internal Service Fund

Staff Credentials

113 Certifications, 18 Associates, 35 Bachelors, 14 Masters, 1 PhD

Enterprise Information Technology

Budget Variances

Net of personnel and internal cost increases/decreases, the budget increased due to additional funding for IFAS Upgrade and Enterprise Content Management System

FY15 Operational Changes / Actions

- Further refine Maximo cost model
- Build a county-owned fiber network to connect our core county facilities
- Foster collaboration opportunities with technology partners (Municipalities, School Board, Sarasota Memorial Hospital, GovMax Partners, etc.)
- Additional FTE to improve operational stability and efficiency of services

EIT Major Initiatives

Ensure Fiscal Sustainability

1. Institute Mid-Year Budget Review Process
2. Establish Administrative Budget Review Committee Process
3. Conduct Rate Review Study for EIT, Fleet, and Permitting
4. Conduct Review and Analysis of all Fund Reserves
5. BID Sync Implementation
6. Complete Inventory of Surplus Property
7. Update Reserve Policy
8. Market and Dispose Approved Surplus Property
9. OneSolution Implementation (FY15)
10. Implement Rate Changes Resulting from Review of EIT, Fleet, and Permitting



Human Resources



Human Resources

	FY14 Adopted		FY15 Preliminary		Variance	Variance (%)
FTEs*	43		42		-1	-2.3%
Personnel Budget	\$	3,044,362	\$	3,157,306	\$ 112,944	3.7%
Operating Budget	\$	52,140,631	\$	55,718,678	\$ 3,578,047	6.9%
Total Budget	\$	55,184,993	\$	58,875,984	\$ 3,690,991	6.7%

*FY14 FTEs include 4 vacant pool positions; FY 15 FTEs include 3 vacant pool positions

Human Resources Divisions

Human Resources Employee Health & Benefits
Workers Comp Occupational Health Risk & Safety

Major Funding Sources

95% Internal Service Funds. 5% General Fund

Staff Credentials

51% staff have one or more professional certifications
64% of staff have degrees: 17 Bachelor's ; 5 Master's; 1 PhD

Human Resources

Budget Variances

Net of personnel and internal cost increases/decreases, the budget is up due to increases in Claims Paid, Health Care Reform fees and next steps in Compass program

FY15 Operational Changes / Action

- Advance Compass Program (Healthcare) – Phase I Health Pro Consultation – Claims Impact – Recorded Savings of \$695k. Phase II (2015) – Increased Employee Engagement – Health Premium Incentive - Annual Preventive Exam/Biometrics form required.
- Recruit with a focus on increased diversity and an opportunity to refresh talent pool
- Collective Bargaining – All 3 Contracts under negotiations. Opportunity for Consistency and Parity with Non-Bargaining

Human Resources Major Initiatives

Cultivate an Innovative Organization

1. Conduct a Compensation Study for Job Market Competitiveness and Pay Compression
2. Develop “New Idea” Suggestion Program
3. Create a Model to Assess ROI of Health and Wellness Incentives
4. Complete Succession Plan for the Organization and Develop Employee Career Planning Resources
5. Develop and Implement Organizational Dashboard for Reporting on Goals and Strategic Performance Measures
6. Conduct Employee Survey (Include Recent Retirees)



Public Works





Public Works Divisions

Field Services

Transportation and Real Estate

53% Internal Services, 25% General Fund, 22% Special Revenues

27 Professional Engineers, 5 Engineers in Training, 2 Registered Architects, 1 Certified General Contractor, 2 LEED – AP Certified; 1 Professional Geologist, 3 M.B.A.'s, 16 Masters Degrees, 30 FDOT MOT Certified, 1 Landscape Architect, 6 Arborists, 3 Floodplain Managers, 279 ASE/EVT, 22 Masters ASE/EVT, 1 Licensed Interior Designer, 1 Residential Contractor, 1 Plumbing Contractor, 4 Real Estate Brokers

Public Works

Budget Variance

Net of personnel and internal cost increases/decreases. the budget has increased due to Fleet replacements and expansions, funding for the Venice Fuel Site Refurbish and the South County Facility Expansion, Sarasota County's share of the Regional Traffic Management Center in Manatee County, and Surplus Lands advertising, appraisals, due diligence

FY15 Operational Changes / Actions

- Align resources to most critical needs to meet level of service expectations and challenges
- Strengthen relationships with internal and external stakeholders
- Evaluate and refine leadership structure and business practices within Capital Projects
- Capital Projects to continue to work with Public Utilities on cross-departmental resource needs to benefit overall organization
- Refine ROW maintenance practices
- Incorporate use of fleet optimization hardware in Field Services to achieve cost efficiencies and improve work planning
- Continue to reduce the backlog in vehicle replacement and facilities renovation projects
- Improve building management and response time through addition of building attendants/superintendents (currently unfunded)

Public Works

FY15 Operational Changes / Actions (cont'd)

- Begin first full year of operation for the traffic signal system, travel information system, and emergency traffic management at the Regional Traffic Management Center in Manatee County
- Second year of Real Estate's surplus property efforts
- Continue to address the County's aging transportation infrastructure
- Continue to seek opportunities to expand the County's multi-use recreational trail system
- Re-prioritize signal maintenance activities due to the Florida Department of Transportation requirements

Public Works Major Initiatives

Ensure Fiscal Sustainability

1. Institute Mid-Year Budget Review Process
2. Establish Administrative Budget Review Committee Process
3. Conduct Rate Review Study for EIT, Fleet, and Permitting
4. Conduct Review and Analysis of all Fund Reserves
5. BID Sync Implementation
6. Complete Inventory of Surplus Property
7. Update Reserve Policy
8. Market and Dispose Approved Surplus Property
9. OneSolution Implementation (FY15)
10. Implement Rate Changes Resulting from Review of EIT, Fleet, and Permitting

Maintain and Enhance Existing Infrastructure

1. Develop Funding Strategy for Roadway Median Planting Improvements
2. Establish a Database to Report Facility Condition Assessment
3. Complete Bee Ridge Road Widening
4. Complete Honore Phase VII Construction
5. Complete Yearly Resurfacing and Bridge R&R Program Priorities
6. Increase the Number of Bus Shelters Installed
7. Complete Year 1 Lift Station, Sewer, and Manhole Rehabilitation Priorities from 5-Year Plan
8. Complete Condition Assessments of 30% of Utility Valves
9. Complete Condition Assessments of Year 2 Stormwater System Rehabilitation Projects
10. Implement Automated Meter Replacement Program
11. Complete 1 Neighborhood Capital Improvement Program
12. Improve Laurel Road Gateway

Enterprise Funds

Budget Summary

There are 44 Enterprise Funds. These funds are used to account for certain self-supporting public services (*generate their own revenues from fees, charges, etc.*)



Public Utilities



Public Utilities

	FY14 Adopted		FY15 Preliminary		Variance	Variance (%)
FTEs	297		311		14	4.7%
Personnel Budget	\$	18,479,801	\$	20,002,373	\$ 1,522,572	8.2%
Operating Budget	\$	161,355,879	\$	168,339,476	\$ 6,983,597	4.3%
Total Budget	\$	179,835,680	\$	188,341,849	\$ 8,506,169	4.7%

Public Utilities Divisions

Solid Waste

Utilities

Program Management

Stormwater

Major Funding Sources

100% Enterprise

Staff Credentials

Various Specialized Certifications

Public Utilities

Budget Variances

Net of personnel and internal cost increases/decreases, the budget increased due to:

- Advance refunding for Solid Waste and Utility Bonds
- Addition of new positions to enhance effectiveness and meet levels of services – 12 FTE's
- Solid Waste – contractual increases for the collection and disposal of residential solid waste
- Water/Wastewater – contractual increases for odor control services and chemicals
- Stormwater – professional services for watershed model updates

FY15 Operational Changes / Actions

- Implement management study recommendations
- Deploy mobile application for stormwater asset inspections
- Explore the potential to de-commission Fruitville wastewater treatment facility (Aqua)

Public Utilities Major Initiatives

Be Environmental Stewards

1. Educate 500 Households on Energy Saving Strategies
2. Complete Acquisition of Little Salt Springs
3. Prepare the Sarasota County RESTORE Act Local Plan
4. Complete Design and Bid Process for Dona Bay Restoration Phase 1 Focusing on Water Quality
5. Construct Dona Bay Restoration Phase 1 Focusing on Water Quality
6. Construct Landfill Gas to Energy Facility

Maintain and Enhance Existing Infrastructure

1. Develop Funding Strategy for Roadway Median Planting Improvements
2. Establish a Database to Report Facility Condition Assessment
3. Complete Bee Ridge Road Widening
4. Complete Honore Phase VII Construction
5. Complete Yearly Resurfacing and Bridge R&R Program Priorities
6. Increase the Number of Bus Shelters Installed
7. Complete Year 1 Lift Station, Sewer, and Manhole Rehabilitation Priorities from 5-Year Plan
8. Complete Condition Assessments of 30% of Utility Valves
9. Complete Condition Assessments of Year 2 Stormwater System Rehabilitation Projects
10. Implement Automated Meter Replacement Program
11. Complete 1 Neighborhood Capital Improvement Program
12. Improve Laurel Road Gateway

Capital Improvement Program (CIP) Update

Upcoming FY14 CIP Amendments and FY15 CIP Needs

Court-Related Security System Upgrades

- Current security and access control system will not be supported past August 2015 or sooner dependent upon parts availability.
- Replacement and upgrade of Security, Surveillance, and Access system for the 12th Judicial Circuit Court
 - Camera additions
 - Video record retention
 - Access controls
- Construction amount: \$975,000
 - Funding provided through Court Fund
- Facilities included
 - Silvertooth Judicial Center
 - Criminal Justice Center 6th floor
 - RL Anderson
- July 8, 2014 – Staff to present agreement and resolutions to Board for review and approval

Mid-County Tax Collector Office

- Florida Statutes require tax collectors who are constitutional officers to assume all driver's license issuance services by June 30, 2015.
- May 16, 2014 - BCC directed staff to proceed with the New Mid-County location project for the Tax Collector, including:
 - Creation of a CIP
 - Development of project funding
 - Final site selection
 - Purchase
- July 8, 2014 – Staff to present all contractual documents and resolutions to Board for review and approval

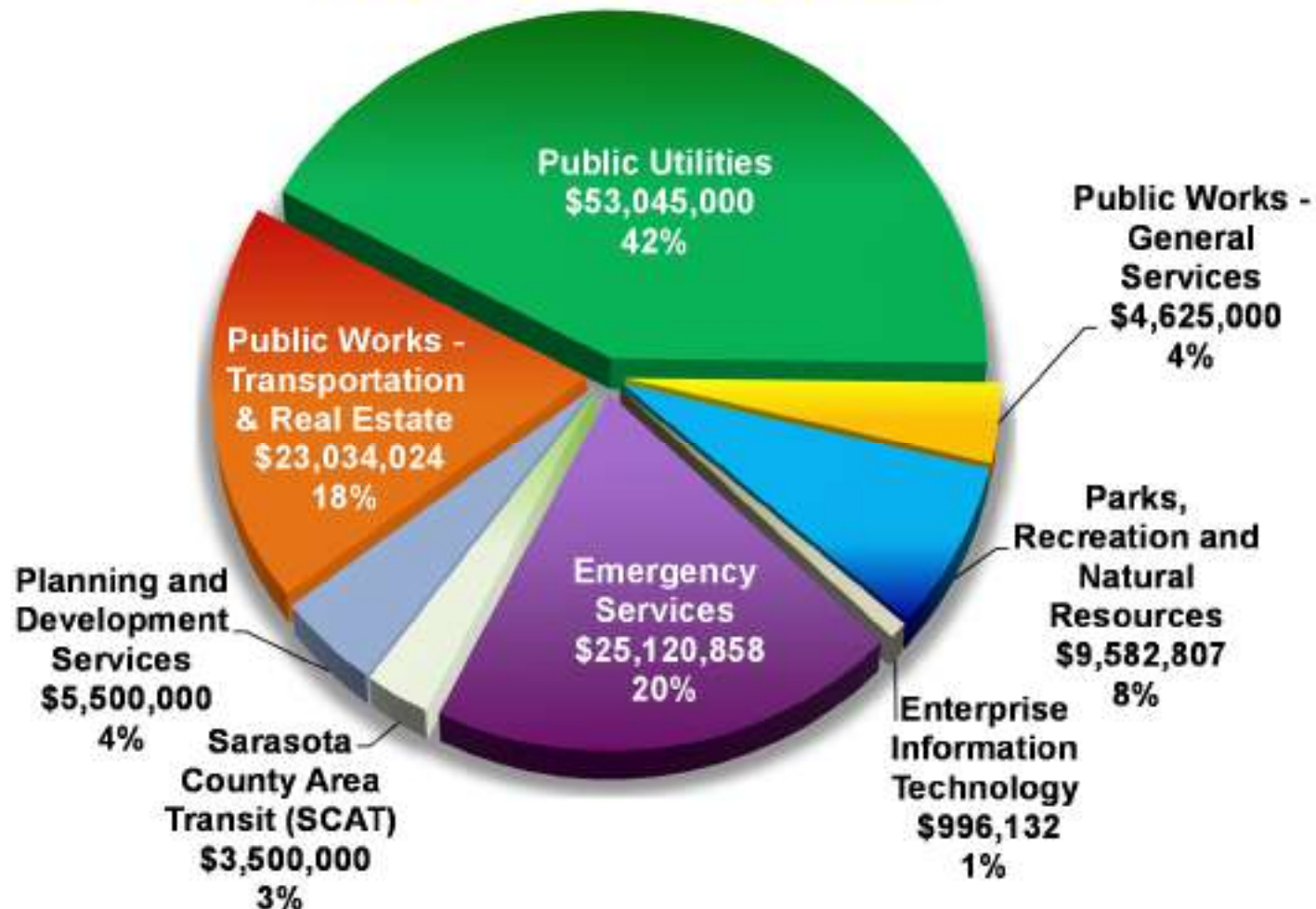
Mid-County Tax Collector Office

- Project features:
 - 6.5 acre site
 - 9,100 square foot office building
 - 80 -100 parking spaces
 - Drive through service window/inspection area/driving test range
- Total project budget is \$4,989,000 to be funded by General Revenues and General Government Impact Fees
- Estimated Operating Impacts
 - FY2015: \$ 4,000
 - FY2016: \$ 17,000
 - FY2017: \$ 68,500
 - FY2018: \$ 68,500

FY15-FY19 CIP Overview

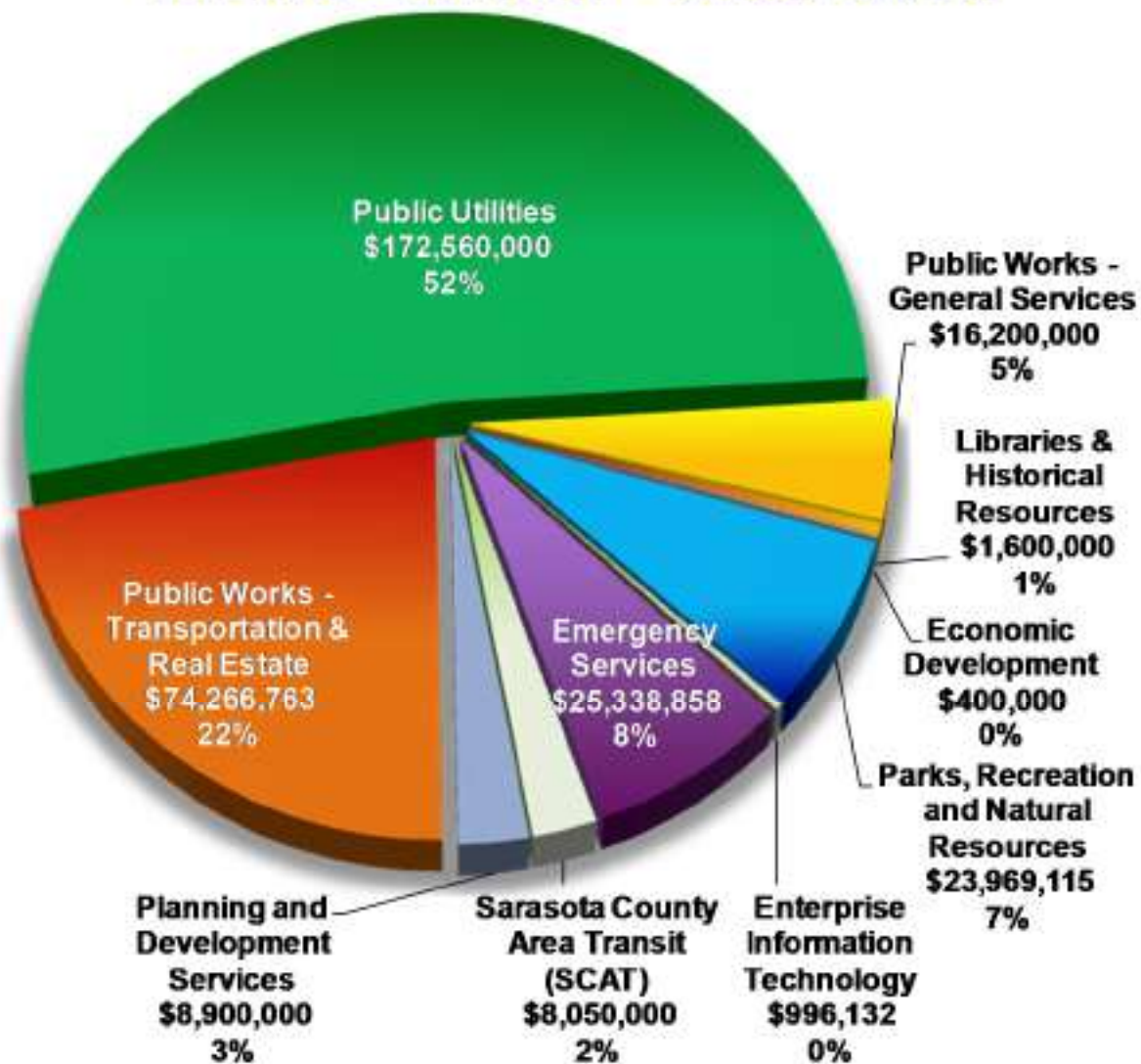
Capital Improvement Program

FY2015 CIP – \$125,403,821



Capital Improvement Program

FY2015 – 2019 CIP = \$332,280,868



Order of Today's Presentation

- Department/CIP Category Description
- Overview of Total CIP by Department/CIP Category
- FY15 – FY19 Capital Improvement Program (CIP) Financial Plan
 - New Projects – Funding Programmed in the 5-year CIP
 - Existing Projects – New Funding Programmed in the 5-year CIP
- Brief Update on Key Projects

Upcoming Slide / Project Information

- Overview of Slide Color Key
 - White - Existing project / additional funding in the 5-Year Program
 - Blue – Project is new to the 5-Year Program
- Appropriated to Date (ATD) - Represents programmed funding through FY14. Active projects in various stages.

Economic Development

- CIP Categories include:
 - Economic Development
 - ✓ Includes community based strategic planning for economic development and implementation of goals and objectives set forth in the County's Economic Development Plan
 - 2 Active Projects totaling \$1,700,000
 - 1 Project with programmed funding of \$400,000 for FY15-FY19

Economic Development

Economic Development

<u>Project</u>	<u>ATD</u>	<u>FY15</u>	<u>FY16</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>	<u>Total</u>
93060 Celery Fields Economic Development	450,000	0	0	0	0	400,000	850,000

White represents existing projects requiring additional funding in FY15-FY19.

Emergency Services

- CIP Categories include:
 - Emergency Communications
 - ✓ Includes the implementation, improvement, and replacement of emergency communication systems
 - Emergency Management
 - ✓ Focus on a new 911/Emergency Operations Center (EOC)
 - Fire and Rescue
 - ✓ Focus efforts on replacing or remodeling aging and undersized fire and emergency response facilities to current standards; providing new stations to serve growing population areas

Emergency Services

- Emergency Communications
 - 4 Active Projects totaling \$30,982,229
 - ✓ 4 Projects with programmed funding of \$25,338,858 for FY15-FY19
- Emergency Management
 - 1 Active Project totaling \$18,662,819
- Fire and Rescue
 - 4 Active Projects totaling \$18,816,278

Emergency Services

Emergency Communications

<u>Project</u>	<u>ATD</u>	<u>FY15</u>	<u>FY16</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>	<u>Total</u>
84323 Next Generation 911 System	4,593,371	159,600	0	0	0	0	4,752,971
84327 Sheriffs Modem Replacement	450,000	232,000	218,000	0	0	0	900,000
84354 Sheriffs Trunked Radio	0	6,829,258	0	0	0	0	6,829,258
84355 Upgrade & Update 800 MHZ Emergency Communications System	600,000	17,900,000	0	0	0	0	18,500,000

White represents existing projects requiring additional funding in FY15-FY19.

Enterprise Information Technology

- CIP Categories include:
 - Information Technology
 - ✓ Deals exclusively with information technology and management systems; directed towards improving systems that will provide increased efficiency, decision making, and reporting capabilities at reduced costs
 - 6 Active Projects totaling \$8,077,532
 - ✓ 2 Projects with programmed funding of \$996,132 for FY15-FY19

Enterprise Information Technology

Information Technology

<u>Project</u>	<u>ATD</u>	<u>FY15</u>	<u>FY16</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>	<u>Total</u>
83292 IFAS Upgrade 2	1,000,000	500,000	0	0	0	0	1,500,000
83297 Enterprise Content Management System (ECMS)	0	496,132	0	0	0	0	496,132

White represents existing projects requiring additional funding in FY15-FY19. Blue represents new projects in the FY15-FY19 CIP.

Project Updates

- IFAS Upgrade to OneSolution
 - ✓ July - August '14: EIT and Clerk Finance are working on final enhancement requests; Work with SunGard to establish key milestone dates & formulation of project implementation plan
 - ✓ August '14: Detailed Project Implementation plan to be provided by SunGard

- Enterprise Content Management System (ECMS) – New Project
 - ✓ Establishment of a centralized “system of record” for many document types across the organization
 - ✓ Primary focus will be on Contracts Management, Procurement, Grants and Human Resources documents.
 - ✓ Further expansion of project for other departments will be evaluated.

Libraries & Historical Resources

- CIP Categories include:
 - Library
 - ✓ Includes the construction of a new/replacement library facility, increased parking and enhanced technology
 - 4 Active Projects totaling \$18,688,473
 - ✓ 1 Project with programmed funding of \$1,600,000 for FY15-FY19

Libraries & Historical Resources

Library

<u>Project</u>	<u>ATD</u>	<u>FY15</u>	<u>FY16</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>	<u>Total</u>
83179 Library Technology and Books - Phase I	5,000,000	0	800,000	0	800,000	0	6,600,000

White represents existing projects requiring additional funding in FY15-FY19.

Parks, Recreation & Natural Resources

- CIP Categories include:

- Parks and Recreation

- ✓ Includes the development of new park facilities; improvements/replacements of aging infrastructure throughout the County system of beaches, parks and trails; targeted miscellaneous improvements to correct observed deficiencies and to add new equipment at facilities; and efforts to acquire land through the Neighborhood Parkland Acquisition Program

- Natural Resources

- ✓ Includes efforts to acquire land for preservation under the Environmentally Sensitive Land Protection Program (ESLPP)

- Navigable Waterways

- ✓ Provides dredging, channel realignment, environmental enhancements, and sediment source abatement

Parks, Recreation & Natural Resources

- Parks and Recreation

- 41 Active Projects totaling \$116,070,684
 - ✓ 13 Projects with programmed funding of \$15,373,960 for FY15-FY19

- Natural Resources

- 9 Active Projects totaling \$60,044,289
 - ✓ 3 Projects with programmed funding of \$8,595,155 for FY15-FY19

- Navigable Waterways

- 3 Active Projects totaling \$1,233,499
 - ✓ No Projects with programmed funding for FY15-FY19

Parks, Recreation & Natural Resources

Parks and Recreation

<u>Project</u>	<u>ATD</u>	<u>FY15</u>	<u>FY16</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>	<u>Total</u>
85489 Neighborhood Park Land Acquisition - ESLPP	4,807,086	2,653,796	853,796	853,796	853,796	853,796	10,876,066
93046 Legacy Park	880,448	0	0	400,000	0	0	1,280,448
93053 Parks and Recreation - Natural Areas	41,334	0	0	0	0	1,300,000	1,341,334
93063 Boat Docks and Ramp Repairs and Replacement	214,000	170,000	170,000	170,000	170,000	170,000	1,064,000
93067 Athletic Field Improvements	1,936,936	1,000,000	400,000	1,000,000	1,000,000	325,000	5,661,936
93069 Playgrounds and Shade Structures	380,000	80,000	80,000	80,000	80,000	150,000	850,000
93073 Warm Mineral Springs Partnership	0	0	0	200,000	0	0	200,000
93076 Senator Bob Johnson's Landing	0	0	0	0	400,000	0	400,000

White represents existing projects requiring additional funding in FY15-FY19.

Parks, Recreation & Natural Resources

Parks and Recreation (continued)

	<u>Project</u>	<u>ATD</u>	<u>FY15</u>	<u>FY16</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>	<u>Total</u>
94682	City of Venice Neighborhood Parks	1,497,800	344,675	0	0	0	0	1,842,475
94689	City of Sarasota Park / Playground Enhancements	675,363	15,305	0	0	0	0	690,668
85629	Neighborhood Parkland Acquisition Program Site Improvements	0	1,000,000	0	0	0	0	1,000,000
93079	Parks Renovation, Upgrade and Replacement Program	0	100,000	0	0	0	0	100,000
93080	Knights Trail Sporting Clay Matching Grant	0	500,000	0	0	0	0	500,000

White represents existing projects requiring additional funding in FY15-FY19. Blue represents new projects in the FY15-FY19 CIP.

Parks, Recreation & Natural Resources

Natural Resources

<u>Project</u>	<u>ATD</u>	<u>FY15</u>	<u>FY16</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>	<u>Total</u>
85416 ESLPP Environmentally Sensitive Land Protection Program	6,384,796	2,519,031	1,219,031	1,219,031	1,219,031	1,219,031	13,779,951
85630 Environmentally Sensitive Lands Protection Program Site Improvements	0	1,000,000	0	0	0	0	1,000,000
85631 Carlton Ranch -North Port Connector	0	200,000	0	0	0	0	200,000

White represents existing projects requiring additional funding in FY15-FY19. Blue represents new projects in the FY15-FY19 CIP.

Project Updates

- Parks and Recreation
 - Celery Fields Enhancements
 - ✓ Construction underway includes “bird wing” facility roof design, new ADA compliant restrooms, 54 new parking spaces, and viewing deck; project to complete this summer
 - Legacy Park
 - ✓ Working with City of Venice; project completion spring 2015
 - Turtle Beach
 - ✓ Project anticipated to start fall/winter 2014
 - Neighborhood Parkland Acquisition Program
 - ✓ Continued funding available to purchase parklands for passive recreation
 - Neighborhood Parkland Acquisition Program Site Improvements
 - ✓ Start-up funding for improvements within acquired parklands

Project Updates

- Natural Resources
 - Environmentally Sensitive Lands Protection Program
 - ✓ Continued funding available to acquire additional property
 - Environmentally Sensitive Lands Protection Program Site Improvements
 - ✓ Start-up funding for improvements to enhance access and basic amenities for acquired parcels

Planning and Development Services

- CIP Categories include:

- Community Redevelopment

- ✓ Focus on redevelopment efforts within the Englewood Community Redevelopment Area (CRA), including Low Impact Design (LID) concepts to address stormwater requirements and water quality issues within Lemon Bay and further economic development/stimulus initiatives

- Neighborhoods

- ✓ Focus on neighborhood improvement initiative, many of which are sponsored or requested by citizen groups and neighborhood associations and as a result of neighborhood plans; includes projects partially funded by Community Development Block Grants (CDBG) providing infrastructure such as utilities, sidewalks and parks to eligible neighborhoods

Planning and Development Services

- CIP Categories include (continued):
 - Environmental Protection
 - ✓ Major coastal initiatives including beach and inlet projects, post disaster planning and oversight of the RESTORE Act distribution of project funds.

Planning and Development Services

- Community Redevelopment
 - 2 Active Projects totaling \$13,068,516
 - ✓ No Projects with programmed funding for FY15-FY19
- Neighborhoods
 - 3 Active Projects totaling \$6,390,455
 - ✓ 1 Project with programmed funding of \$1,500,000 for FY15-FY19
- Environmental Protection
 - 3 Active Projects totaling \$11,324,119
 - ✓ 2 Projects with programmed funding of \$7,400,000 for FY15-FY19

Planning and Development Services

Neighborhoods

<u>Project</u>	<u>ATD</u>	<u>FY15</u>	<u>FY16</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>	<u>Total</u>
83182 Neighborhood Improvements	1,697,000	500,000	500,000	0	0	500,000	3,197,000

Environmental Protection

<u>Project</u>	<u>ATD</u>	<u>FY15</u>	<u>FY16</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>	<u>Total</u>
85459 Spoil Island Restoration	2,754,119	0	0	0	0	2,400,000	5,154,119
85623 South Siesta Key Beach Restoration Phase II	1,000,000	5,000,000	0	0	0	0	6,000,000

White represents existing projects requiring additional funding in FY15-FY19.

Project Updates

- Environmental Protection
 - Spoil Island Restoration – Palmer Point Park
 - ✓ Project was placed on hold in 2011 due to concerns related to the transportation and storage of fill material to be removed from the project site during construction.
 - ✓ Issues related to fill concerns are being addressed and project now undergoing design update and site condition/permit review in preparation for rebid.
 - ✓ Construction anticipated to start during Fall 2015.

Public Utilities

- CIP Categories include:

- Potable Water

- ✓ Consists of the rehabilitation and expansion of water treatment systems including transmission lines, pump stations, and treatment facilities to meet reliability and future growth; and a key focus on providing line extensions to further enhance central water distribution

- Reuse Water

- ✓ Focus on the optimization of wastewater effluent management by maximizing the use of reclaimed water and minimize the amount of effluent that is discharged to unrecoverable deep injection wells

- Solid Waste

- ✓ Includes the construction and closure of solid waste landfill cells to meet growth demands and environmental impacts

Public Utilities

✓ CIP Categories include (continued):

➤ Stormwater

- ✓ Construction and rehabilitation of stormwater facilities and conveyance systems to reduce or eliminate flooding with a major emphasis on rehabilitation of aging infrastructure

➤ Wastewater

- ✓ Rehabilitation and expansion of collection and transmission lines, lift stations, and treatment facilities to improve system reliability and provide for future growth with a focus on a major retrofit program to make central sewer service available in previously identified areas that are currently served by older and/or failing septic systems

➤ Watershed Restoration

- ✓ Construction of new or retrofitting existing stormwater facilities with a focus of using LID techniques and habitat restoration to improve water quality in priority water bodies by reducing pollutant loads

Public Utilities

- Potable Water

- 18 Active Projects totaling \$83,784,571
 - ✓ 11 Projects with programmed funding of \$56,870,000 for FY15-FY19

- Reuse Water

- 1 Active Project totaling \$4,524,210
 - ✓ No Projects with programmed funding for FY15-FY19

- Solid Waste

- 16 Active Projects totaling \$33,438,191
 - ✓ 8 Projects with programmed funding of \$10,450,000 for FY15-FY19

Public Utilities

- Stormwater
 - 28 Active Projects totaling \$66,829,499
 - ✓ 17 Projects with programmed funding of \$17,500,000 for FY15-FY19
- Wastewater
 - 29 Active Projects totaling \$187,038,943
 - ✓ 15 Projects with programmed funding of \$84,040,000 for FY15-FY19
- Watershed Restoration
 - 4 Active Projects totaling \$19,064,166
 - ✓ 2 Projects with programmed funding of \$3,700,000 for FY15-FY19

Public Utilities

Potable Water

Project	ATD	FY15	FY16	FY17	FY18	FY19	Total
55948 Potable Water Looping Program	3,671,300	500,000	500,000	500,000	500,000	500,000	6,171,300
55955 Dona Bay Watershed	3,959,996	0	0	0	4,000,000	0	7,959,996
55961 Oversizing Water Mains Program	895,939	250,000	250,000	250,000	250,000	250,000	2,145,939
55962 Radio Telemetry Water Upgrade Program	1,890,415	750,000	750,000	750,000	750,000	750,000	5,640,415
55970 Siesta Key Large Water Meter Replacement Program	1,057,240	400,000	0	0	0	0	1,457,240
55983 Carlton WTF Upgrade Phase One	2,552,935	0	9,550,000	4,000,000	0	10,000,000	26,102,935

White represents existing projects requiring additional funding in FY15-FY19.

Public Utilities

Potable Water (continued)

	Project	ATD	FY15	FY16	FY17	FY18	FY19	Total
88002	Water Main Rehabilitation Program	3,840,000	0	0	4,000,000	6,000,000	0	13,840,000
88004	Meter Replacement Program	3,650,000	3,000,000	3,000,000	3,000,000	0	0	12,650,000
88008	East Venice Ave. Water Line	15,000	0	0	235,000	0	0	250,000
88009	Ibis St. Water Line	15,000	0	0	85,000	0	0	100,000
88014	US41 Venice Bypass Water Relocates	0	260,000	1,840,000	0	0	0	2,100,000

White represents existing projects requiring additional funding in FY15-FY19.

Public Utilities

Solid Waste

Project	ATD	FY15	FY16	FY17	FY18	FY19	Total
95203 CCSWDC-Ph #2 Closure	7,700,000	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	13,200,000
95229 Bee Ridge Leachate Gradient Differential	600,000	200,000	0	0	0	0	800,000
95233 Venice Landfill - Transfer Station Renovations	950,000	1,000,000	0	0	0	0	1,950,000
95239 Bee Ridge Household Hazardous Waste Facility Upgrade	0	400,000	0	0	0	0	400,000

White represents existing projects requiring additional funding in FY15-FY19. Blue represents new projects in the FY15-FY19 CIP.

Public Utilities

Solid Waste (continued)

Project	ATD	FY15	FY16	FY17	FY18	FY19	Total
95240 Bee Ridge Landfill Gas Collection System Upgrade	0	250,000	0	0	0	0	250,000
95241 Central County Waste Disposal Complex Drying Beds	0	200,000	300,000	0	0	0	500,000
95242 Central County Phase II Landfill Gas System	0	100,000	0	0	950,000	950,000	2,000,000
95243 Cow Pen Slough Bridge Demolition and Construction	0	600,000	0	0	0	0	600,000

Blue represents new projects in the FY15-FY19 CIP.

Public Utilities

Stormwater

Project	ATD	FY15	FY16	FY17	FY18	FY19	Total
75829 Celery Fields Regional Stormwater Facility	14,629,680	500,000	0	0	0	0	15,129,680
75832 Asset & Infrastructure Management System	2,808,466	1,775,000	4,000,000	3,000,000	3,000,000	3,000,000	17,583,466
75856 Honore Ave. Pipe Rehab	700,000	37,000	0	0	0	0	737,000
75857 Bermuda Brook Weir Rehab	500,000	103,000	0	0	0	0	603,000
75860 Alfred Park Rehab	1,000,000	150,000	0	0	0	0	1,150,000
75862 Pinecraft Area Rehab	650,000	130,000	0	0	0	0	780,000
75863 Gulf Gate Rehab	900,000	370,000	0	0	0	0	1,270,000

White represents existing projects requiring additional funding in FY15-FY19.

Public Utilities

Stormwater (continued)

Project	ATD	FY15	FY16	FY17	FY18	FY19	Total
75864 Greenwich Stormwater Rehab	500,000	85,000	0	0	0	0	585,000
75865 Saralake Estates Stormwater Rehab	500,000	85,000	0	0	0	0	585,000
75866 Downtown Sarasota Stormwater Rehab	500,000	85,000	0	0	0	0	585,000
75868 Paver Park Inlet Structure Improvements	700,000	50,000	0	0	0	0	750,000
75869 Gottfried Creek Roadway Culvert Improvements	500,000	180,000	0	0	0	0	680,000

White represents existing projects requiring additional funding in FY15-FY19.

Public Utilities

Stormwater (continued)

Project	ATD	FY15	FY16	FY17	FY18	FY19	Total
75870 10th St. Boat Basin Inlet Structure Improvements	450,000	130,000	0	0	0	0	580,000
75871 South Gate East Stormwater Improvements	750,000	150,000	0	0	0	0	900,000
75872 North of Whitaker Bayou Inlet Improvements	350,000	120,000	0	0	0	0	470,000
75873 Kensington Park Inlet Structure Improvements	450,000	150,000	0	0	0	0	600,000
75874 Sapphire Shores Stormwater Improvements	0	400,000	0	0	0	0	400,000

White represents existing projects requiring additional funding in FY15-FY19. Blue represents new projects in the FY15-FY19 CIP.

Public Utilities

Wastewater

Project	ATD	FY15	FY16	FY17	FY18	FY19	Total
55908 Septic System Rpl Pgm- Area M	2,055,879	8,400,000	0	0	0	0	10,455,879
55909 Septic System Rpl Pgm- Area N	19,295,355	130,000	0	0	0	0	19,425,355
55957 Infiltration & Inflow Reduction Program	9,988,544	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	24,988,544
55958 Lift Station Rehabilitation Program	10,421,165	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	25,421,165
55959 Oversizing Sewer Facilities Program	741,939	250,000	250,000	250,000	250,000	250,000	1,991,939
55995 Siesta Key Master Pump Station and Force Main	6,100,000	5,420,000	0	0	0	0	11,520,000

White represents existing projects requiring additional funding in FY15-FY19.

Public Utilities

Wastewater (continued)

Project	ATD	FY15	FY16	FY17	FY18	FY19	Total
55998 Radio Telemetry Wastewater Upgrade Program	2,200,000	500,000	500,000	500,000	500,000	500,000	4,700,000
88006 Bee Ridge WRF Expansion Phase 2	1,475,000	1,760,000	0	0	0	0	3,235,000
88007 Central County WRF Expansion Phase 3	310,000	12,200,000	0	0	0	0	12,510,000
88012 Bahia Vista Booster Pump Station	350,000	0	0	0	0	2,450,000	2,800,000

White represents existing projects requiring additional funding in FY15-FY19.

Public Utilities

Wastewater (continued)

	Project	ATD	FY15	FY16	FY17	FY18	FY19	Total
88013	US41 Venice Bypass Wastewater Relocates	0	25,000	205,000	0	0	0	230,000
88015	Bee Ridge WRF Deep Well	0	4,400,000	0	300,000	6,000,000	2,000,000	12,700,000
88016	Gulf Gate Master Pump Station	0	150,000	0	850,000	0	0	1,000,000
88017	South Gate Master Pump Station	0	150,000	2,850,000	0	0	0	3,000,000
88018	Wendell Kent Master Pump Station	0	150,000	2,850,000	0	0	0	3,000,000

White represents existing projects requiring additional funding in FY15-FY19. Blue represents new projects in the FY15-FY19 CIP.

Public Utilities

Watershed Restoration

Project	ATD	FY15	FY16	FY17	FY18	FY19	Total
75500 North County/Phillipi Creek Stormwater Water Quality	2,400,000	0	1,900,000	0	700,000	0	5,000,000
75501 Dona Bay Watershed Hydrology Enhancement	8,100,000	0	1,100,000	0	0	0	9,200,000

White represents existing projects requiring additional funding in FY15-FY19.

Public Utilities

Project Updates

- Potable Water
 - Carlton Water Treatment Facility Upgrade Phase One
 - ✓ Project is currently under design and a complete update to the Board is scheduled for September 9, 2014.
- Solid Waste
 - Venice Landfill – Transfer Station Renovation
 - ✓ Design is 30% complete and will finish in Fall 2014.
 - ✓ Construction anticipated to begin in January 2015.
- Watershed Restoration
 - North County/Phillippi Creek Stormwater Water Quality
 - ✓ Construction complete for two sediment abatement projects in the Phillippi Creek between Beneva Road and Bahia Vista Street.

Public Utilities

Project Updates

- Wastewater

- Septic System Replacement Program – Areas O & P

- ✓ Brings central sewer service to over 1,500 properties and potable water service to additional properties where it is not currently available
- ✓ Project design is complete and currently advertising for construction bids
- ✓ The Siesta Key Master Pump Station and Forcemain, Phase 2, Project will be bid and constructed with the Area O/P project since a portion of the pipe route is within the same corridor.
- ✓ Combining both projects under one construction contract minimizes multiple inconveniences and ensures the neighborhoods are only disrupted one time.
- ✓ The engineer's probable estimated construction cost is approximately \$15 million dollars

Public Utilities

Project Updates

- Wastewater (continued)
 - Siesta Key Master Pump Station and Force Main
 - ✓ Bringing the Siesta Key plant offline and replacing approximately 50,000 linear feet of potable water line
 - Phase 1 large waterline to be added to project. Anticipated to advertise in late 2014.
 - Phase 2 currently advertising and will be completed in conjunction with Areas O & P.
 - Phase 3 is 90% designed.
 - Bee Ridge Water Reclamation Facility Expansion Phase 2
 - ✓ Project to expand plant from 9 million gallons per day to 12 million gallons per day anticipated to complete design this summer with construction to begin in Fall 2014.

Public Utilities

Project Updates

- Wastewater (continued)
 - Central County Water Reclamation Facility Expansion Phase 3
 - ✓ Project to expand plant from 4 million gallons per day to 6 million gallons per day.
 - ✓ Design is complete with construction to begin late 2014.
 - Bee Ridge Water Reclamation Facility Deep Well
 - ✓ Preliminary Design Report currently in progress.

Public Works – General Services

- CIP Categories include:

- General Government

- ✓ Provide for the construction of major facilities; address varied improvements to existing facilities designed to enhance delivery of services to the public; maintain Level of Service; reduce costs through the implementation of new systems and technology; and enhance public safety

- 11 Active Projects totaling \$40,995,151

- ✓ 5 Projects with programmed funding of \$16,200,000 for FY15-FY19

Public Works - General Services

General Government

Project	ATD	FY15	FY16	FY17	FY18	FY19	Total
83115 Master Capital Project Planning & Development	961,811	100,000	100,000	100,000	100,000	100,000	1,461,811
83237 Jail Facility Renovation, Replacements, and Upgrades Program	4,991,612	1,075,000	650,000	250,000	1,425,000	250,000	8,641,612
83238 Facilities Renovations, Upgrades, and Replacements Program	14,818,859	2,150,000	2,150,000	2,150,000	2,150,000	2,150,000	25,568,859
83294 South Cnty Fleet Service Repair Facility Extension	0	750,000	0	0	0	0	750,000
83295 Renovation of the Venice Fleet Service Fuel Site	0	550,000	0	0	0	0	550,000

White represents existing projects requiring additional funding in FY15-FY19. Blue represents new projects in the FY15-FY19 CIP.

Public Works – General Services

Project Updates

- General Government - Facilities Preservation Program
 - Replacement of Fleet Service Fuel Sites
 - ✓ Venice (FY15), Pinkney (FY16), and Bee Ridge (with Fire Station #8)
 - ✓ Remove existing underground fuel tanks and replace with increased capacity above ground tanks, new dispensing equipment and canopy
 - ✓ Eliminate risk of underground tank failure and contamination due to age of existing tanks
 - ✓ Available Fleet funds provides design for 3 sites, and construction of Venice site. Funding for Pinkney and Bee Ridge from future fuel fees.
 - South County Fleet Service Repair Facility Extension
 - ✓ Adds 4 large equipment bays
 - ✓ Provides servicing large equipment, including EMS, in South County
 - ✓ Fleet funds available

Public Works - Transportation & Real Estate

- CIP Categories include:
 - Traffic Circulation
 - ✓ Focus on the expansion of the existing County road network to handle increased traffic volume; traffic safety improvements; creation of alternative transportation methods; landscaping & beautification; continuing resurfacing efforts; and major road & bridge repair
 - 41 Active Projects totaling \$416,936,007
 - ✓ 15 Projects with programmed funding of \$74,266,763 for FY15-FY19

Public Works - Transportation & Real Estate

Traffic Circulation

Project	ATD	FY15	FY16	FY17	FY18	FY19	Total
75830 Bee Ridge Road East	33,969,700	585,000	0	0	0	0	34,554,700
85604 Street Tree Program	2,368,665	100,000	70,000	50,000	0	100,000	2,688,665
85829 North Cattlemen Road - Richardson Rd to University	30,288,309	644,200	694,200	0	0	0	31,626,709
85831 Bay Street ROW	1,585,766	0	400,000	500,000	900,000	1,000,000	4,385,766
95700 Operations, Safety, and Signalization Program	5,493,018	1,000,000	1,000,000	1,000,000	965,000	800,000	10,258,018

White represents existing projects requiring additional funding in FY15-FY19.

Public Works - Transportation & Real Estate

Traffic Circulation (continued)

Project	ATD	FY15	FY16	FY17	FY18	FY19	Total
95702 Roadway Resurfacing	39,366,015	8,275,000	8,025,000	8,025,000	8,025,000	5,500,000	77,216,015
95703 Sidewalk Program	1,558,775	800,000	800,000	900,000	900,000	1,000,000	5,958,775
95704 Bridge Replacement and Rehabilitation Program	10,100,000	2,359,513	2,059,513	2,059,513	1,404,513	800,000	18,783,052
95707 Sumter Boulevard Widening	1,900,000	100,000	0	0	0	0	2,000,000
95727 Pinebrook Road/E. Venice Avenue Intersection Improvements	0	0	0	1,600,000	200,000	0	1,800,000

White represents existing projects requiring additional funding in FY15-FY19.

Public Works - Transportation & Real Estate

Traffic Circulation (continued)

Project	ATD	FY15	FY16	FY17	FY18	FY19	Total
95728 Airport Access Road	0	1,400,000	0	0	0	0	1,400,000
95760 Englewood Interstate Connector	28,586,163	1,000,000	0	0	0	0	29,586,163
95786 Honore Avenue	11,171,216	725,000	855,000	0	0	0	12,751,216
95871 Myrtle Street - Phase 2	1,612,671	1,500,000	1,600,000	0	0	0	4,712,671
95831 U.S. 41 & Gulf Avenue Intersection	0	4,545,311	0	0	0	0	4,545,311

White represents existing projects requiring additional funding in FY15-FY19. Blue represents new projects in the FY15-FY19 CIP.

Public Works – Transportation & Real Estate

Project Updates

- Traffic Circulation
 - Honore Richardson Roundabout
 - ✓ Reconfigure signalized intersection to roundabout to improve traffic circulation
 - ✓ Construction Underway with anticipated completion within next several months
 - Advanced Traffic Management System ATMS
 - ✓ Phases 1-3: Final Integration into Regional Traffic Management Center (RTMC); Upgrade of traffic control devices and 160 signals; Includes 120 miles of fiber optics and 90 CCTV cameras
 - ✓ Phase 4: Design Build Contract Awarded June 11th; Design to start this month; Construction anticipated to complete Spring 2016

Public Works – Transportation & Real Estate

Project Updates

- Traffic Circulation (continued)
 - Roadway Resurfacing
 - ✓ Knights Trail: Contract to Board on July 8th; Construction to begin Summer 2014; Includes segment fronting Laurel Middle School
 - ✓ Jacaranda Blvd, Englewood and City of Venice Areas: Project to advertise Summer 2014; Construction Contract to award Fall 2014; Anticipated completion late Spring of 2015.
 - Bridge Replacement and Rehabilitation Program
 - ✓ Myakka Bridge: 100% Designed; Project to advertise Summer 2014; Construction Contract to award Fall 2014; Anticipated completion Summer 2016.
 - ✓ Oak St. Bridge: Design Contract to Board on July 8th; Project to advertise Summer 2015; Construction contract to award Fall 2015; Anticipated completion Summer 2016.

Sarasota County Area Transit (SCAT)

- CIP Categories include:
 - Transit Services
 - ✓ Focus on the purchase of new fuel efficient equipment, and the acquisition of user-friendly facilities and technology to encourage use of public transportation
 - 5 Active Projects totaling \$26,062,371
 - ✓ 2 Projects with programmed funding of \$8,050,000 for FY15-FY19

Sarasota County Area Transit (SCAT)

Transit Services

<u>Project</u>	<u>ATD</u>	<u>FY15</u>	<u>FY16</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>	<u>Total</u>
74501 Transit Vehicle Purchases	11,883,532	3,150,000	1,250,000	900,000	900,000	900,000	18,983,532
74502 Transit Stop and Shelter Improvements	2,502,137	350,000	150,000	150,000	150,000	150,000	3,452,137

White represents existing projects requiring additional funding in FY15-FY19.

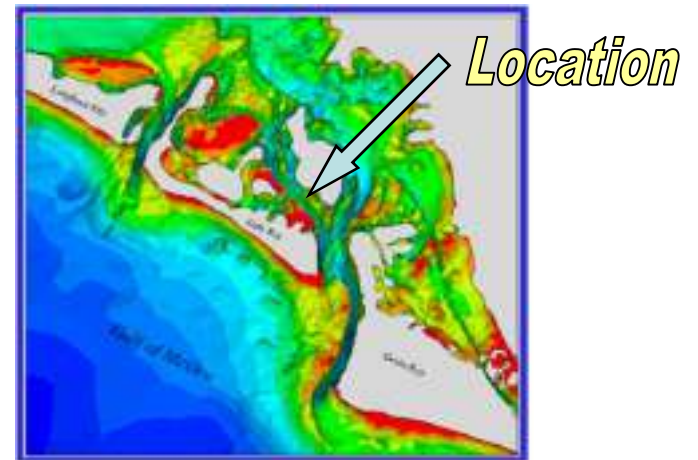
Surtax 3 Follow-up

Surtax Follow-Up

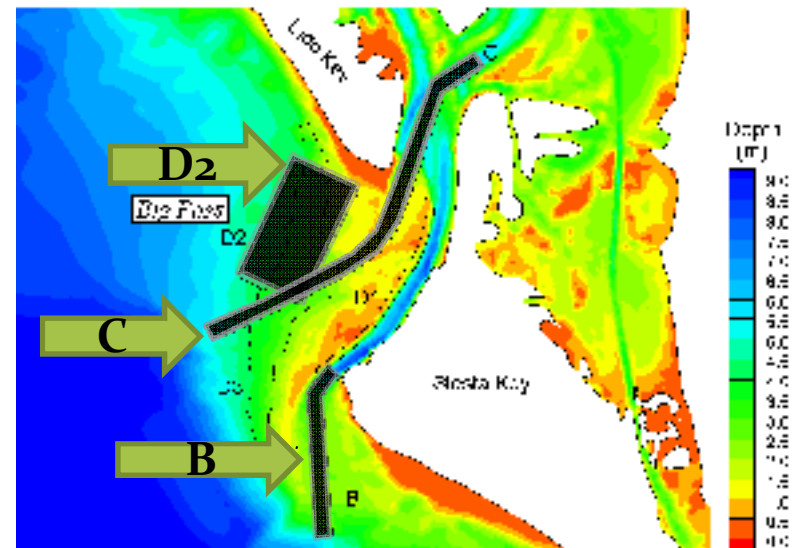
- Board approved staff recommendations Surtax 3 allocations
 - On May 7th, the Board formally approved Surtax 3 Resolution/Exhibit
- Current 5-year Surtax 3 program has \$7.5M available/un-programmed
 - Based on 5-year cash flow, borrowing capacity is \$9.5M
- Project Funding Needs
 - Terrace Building and R.L. Anderson interior remodels (\$1.2M and \$600K, respectively)
 - South County Courts (\$3.8M)
 - SCTI/North Port Library (TBD)
 - Fairground Arena Improvements (\$1.65M)
 - Other general R & R needs (varies based on program)
- Board Direction Needed

Lido Beach Project

LIDO BEACH PROJECT



3 Proposed Sand Sources



Lido Beach Project

- June 11: Army Corps report received
- June 17: Report overview provided by Army Corps to County and City Administrations
- Summary of findings:
 - Extensive CMS modeling performed
 - No impacts found to navigation or downdrift beaches

Lido Beach Project

- Option: Conduct peer review
 - Estimated cost: \$15K to \$50K
 - Best case timing: 2 to 3 months
 - Coastal Engineering Services Library
- Next Steps
 - City submittal of permitting documents
 - City request to County for construction easement – temporary staging areas

FY15 Budget Schedule

- ✓ Board Retreat (Budget Principles) - December 5th
- ✓ Budget Workshop - February 21st
- ✓ Budget Workshop (Capital Update) - March 25th
- ✓ Budget Workshop & Mid-Year Update - April 29th
- ✓ Budget Workshop - May 16th
- ✓ Preliminary Property Values from Property Appraiser - June 1st
- ✓ Budget Workshops - June 25th, 27th & 30th; July 1st
- **Final Property Values Received from Property Appraiser - July 1st**
- Set “Not to Exceed” Millage Rates - July 9th
- Final Budget Workshop - August 20th
- Budget Adoption (Public Hearings) - September 8th (South County) & September 22th (North County)